

the
**Henry
Ford**

2009 ANNUAL REPORT

“The only true test of values, either of men or of things, is that of their ability to make the world a better place in which to live.”

– Henry Ford

Welcome and thanks from the chairman and the president

For our region, our state, our country and the world, the year 2009 was one marked by great economic upheaval. Here in Southeast Michigan, it was felt in particularly profound ways, as we experienced historic and momentous change in what, for decades, had been our primary industrial base and the source of our global reputation.

The impact on the American automotive industry was equaled, if not eclipsed, by a near-meltdown in the world's financial markets. Throughout the country, it was a year of incredible challenge for our industries, our government, our institutions and our families.

In such challenging times, institutions – particularly cultural institutions like **The Henry Ford** – become all the more important. In 2009, more than 1.6 million people were drawn to our campus, roughly 100,000 more than we had averaged during the previous several years. Why, in a time of such severe economic strain, did an increased number of people choose to spend time and discretionary resources visiting an American history complex?

We believe the answer lies in **The Henry Ford's** unique offerings; namely, the opportunity for families to immerse themselves in the optimism that infuses the stories of American innovation, ingenuity and resourcefulness that we present. They are traits that have successfully led us through the toughest and most challenging moments in our history. Our celebration of those singularly American characteristics offers reassurance that we have within us what we will need to weather the current storm and emerge from it – as we always have – better, stronger and wiser.

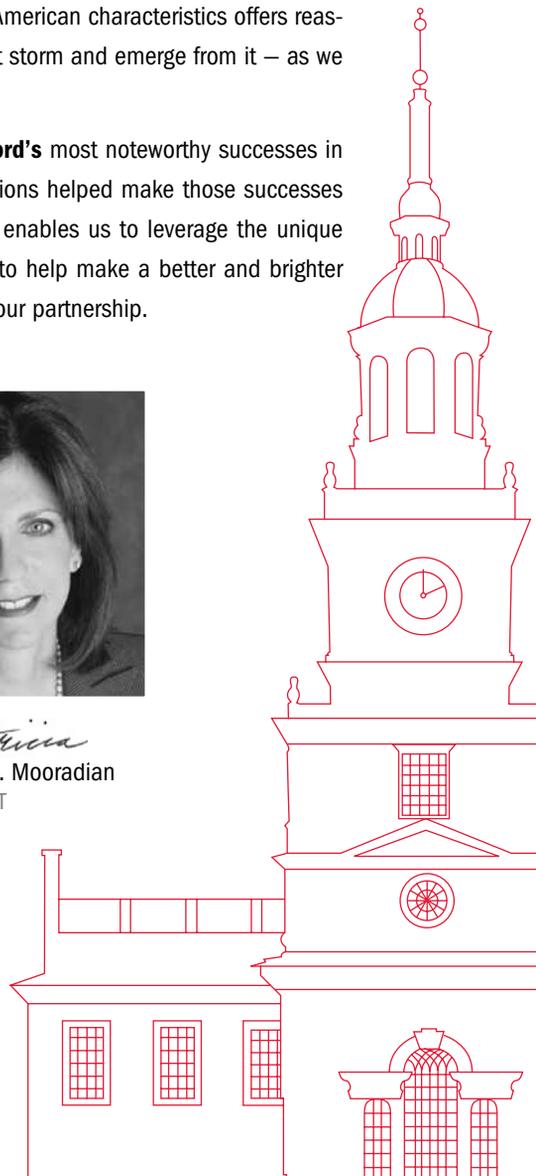
On the pages that follow, we are happy to recall some of **The Henry Ford's** most noteworthy successes in 2009. We are also privileged to thank those whose generous contributions helped make those successes possible. Your support of our programs, activities and core operations enables us to leverage the unique assets and talents of this world-class institution to inspire our visitors to help make a better and brighter future. **Thank you** so much for your contributions, your patronage and your partnership.



Evan
S. Evan Weiner
CHAIRMAN

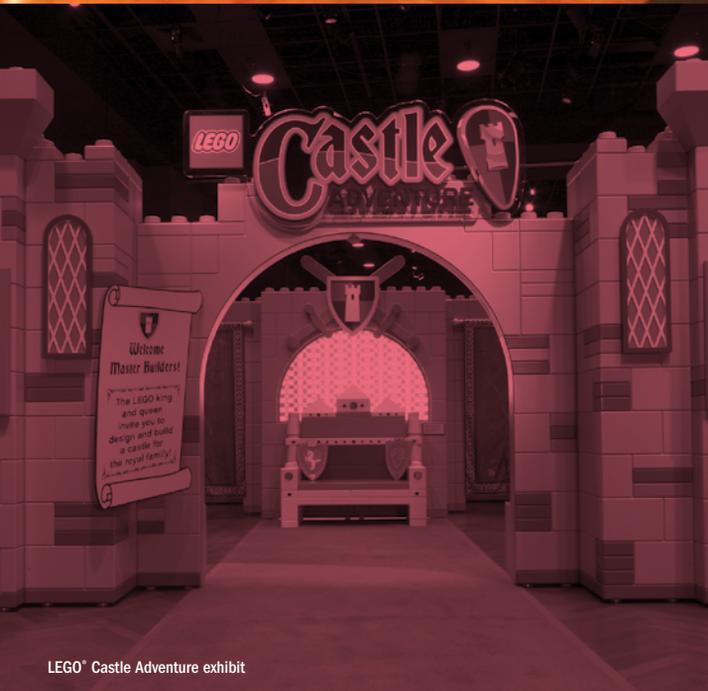


Patricia
Patricia E. Mooradian
PRESIDENT





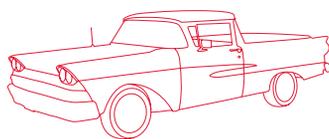
Rock Stars' Cars & Guitars 2 exhibit



LEGO Castle Adventure exhibit



Lincoln Bicentennial Town Hall forums



Enhancing The Experience

For more than 80 years, **The Henry Ford** has been a major national destination, giving visitors from around the globe a one-of-a-kind opportunity to explore the richness of American life past, present and future. The five distinct attractions that make up **The Henry Ford** offer compelling visitor experiences designed to inspire people to learn from America's traditions of ingenuity, resourcefulness and innovation.

In order to maintain its position as America's Greatest History Attraction®, **The Henry Ford** worked to enhance each of its five attractions in 2009 to ensure that they remain lively, engaging, inspiring, relevant and – for the loyal visitors who return to **The Henry Ford** year after year – completely fresh. Here are a few of the enhancements we undertook in 2009.

HENRY FORD MUSEUM

LINCOLN BICENTENNIAL TOWN HALL FORUMS

To mark the 200th anniversary of President Abraham Lincoln's birth, the National Abraham Lincoln Bicentennial Commission selected ten noteworthy venues to host special Town Hall Meetings across America. The goal was to have dialogues about Lincoln's legacy, especially with regard to the issues of equality, opportunity and race. Due to its unique historical artifacts and resources related to Abraham Lincoln and the civil rights movement, **The Henry Ford** was named one of the ten Town Hall sites.

The primary Town Hall Meeting was held at **The Henry Ford** on April 20, 2009, and was recorded by Detroit Public Television for later broadcast. Professor Adam Green of the University of Chicago moderated the discussion, which included Professors Douglas Brinkley (Rice University), Darlene Clark Hine (Northwestern University), John Stauffer (Harvard University) and Ambassador Andrew Young, activist, former mayor of Atlanta, U.S. Ambassador to the United Nations and a personal friend of Dr. Martin Luther King Jr. Hundreds of people attended the event.

Two days later, satellite meetings took place at the Arab American National Museum in Dearborn, the Charles H. Wright Museum of African American History in Detroit, and the Plymouth Historical Museum in Plymouth, Michigan. Each Town Hall Meeting was led by a distinguished moderator. Recorded video from the Town Hall Meeting at **The Henry Ford** was aired in each location to spark discussion. Finally, a one-hour broadcast of the event – including footage from the satellite events – was aired on DPTV on April 28, 2009.

The primary goal of these Town Hall Meetings was to bring together the community to reflect on the issues of equality, opportunity and race and to exchange these ideas with each other in respectful dialogue. As Hester L. Wheeler, the executive director of the Detroit Branch NAACP and a Town Hall moderator, put it, "The overall conversation was outstanding. We know that when people talk well together, they learn to work well with each other. That's where I thought tonight was transformational."

FLEX GALLERY

ROCK STARS' CARS & GUITARS 2

Once again, **The Henry Ford** wowed visitors with a second exhibit of Rock Stars' Cars & Guitars in *Henry Ford Museum's* Flex Gallery. The first exhibit was a hit from the day it opened on June 9, 2007. The same was true this time, as visitors lined up to see lavish custom cars, costumes and instruments used by dozens of pop music icons, including Elvis Presley, Snoop Dogg, Sheryl Crow and Janis Joplin.

Recognizing that music has the ability to build memories, reflect current events and inspire thoughts, we invited visitors to share with one another the influences that the music of their own generation had instilled in them. Several concerts and after-hours events were scheduled, including Charles Phoenix's show "All American Road Trip" and "A Night With the Queen," starring Rock and Roll Hall of Fame inductee Wanda Jackson.

Whether they came to reminisce, to glimpse blues singer B.B. King's Gibson guitar – Lucille, he calls it – or to study the influences of music on culture, visitors of every age left with an abundance of memories, ideas and inspiration.

LEGO® CASTLE ADVENTURE

In October, the Flex Gallery was transformed into a fanciful playground of the mind as the LEGO® Castle Adventure moved in for a three-month visit. Exploring the power of imagination, design and the universal appeal of pure play, it was an unqualified success; it had more than 7,000 visitors during its first two days alone!

The exhibit was filled with remarkable creations designed and assembled by LEGO® engineers: scale models of the New York City skyline, a NASA space shuttle and all manner of futuristic communities. The largest of them was a Detroit cityscape that included detailed models of dozens of recognizable city landmarks.

Best of all, this was a hands-on exhibit, with building tables set up so visitors could create their own LEGO® masterpieces. There were also several demonstrations by the Michigan LEGO® Users Group.

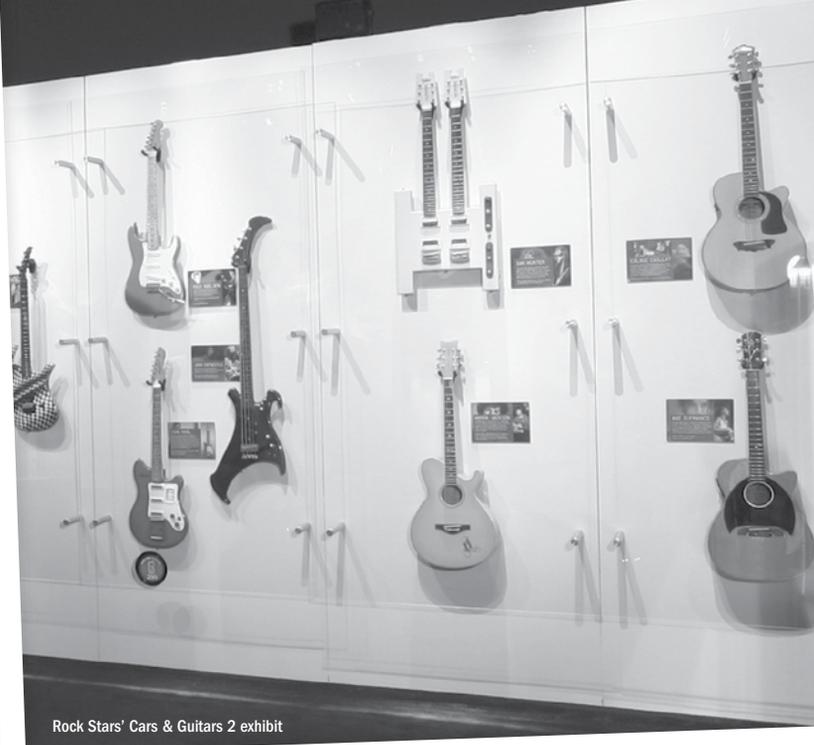
The show was hugely entertaining at the same time that it reflected our three major themes – innovation, inspiration and imagination. Its enormous appeal to visitors of all ages was a large part of the Museum's record December attendance.

MUSEUM CIRCLE DRIVE

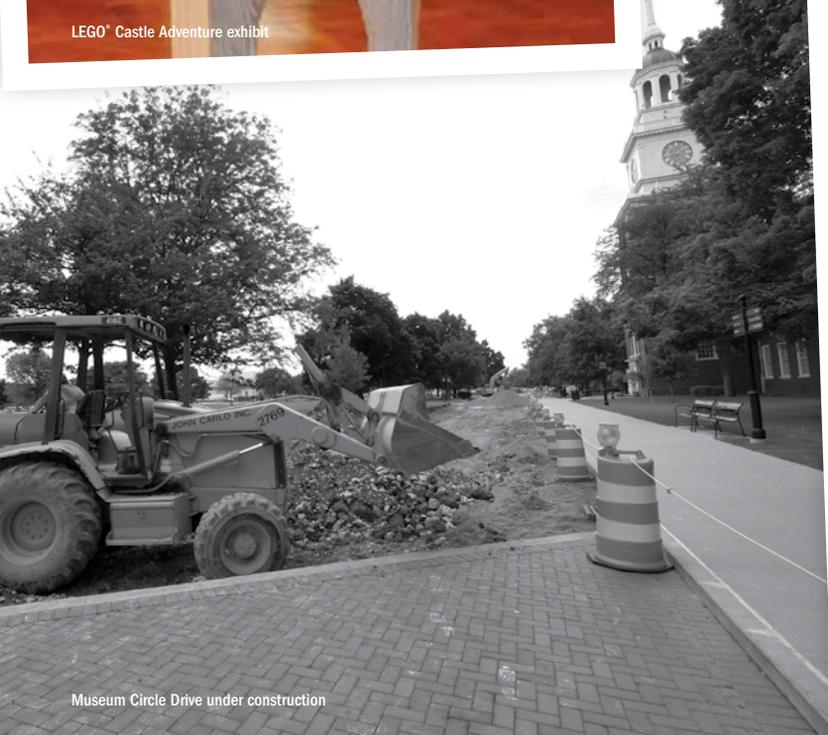
The original brick circle drive that leads to the iconic Clocktower Entrance of *Henry Ford Museum* was replaced in 2009. Thanks to the leadership of Evan Weiner, Chairman of the Board of **The Henry Ford**, seven area contractors donated their services, materials and equipment for this important infrastructure project. The drive was demolished, underground utilities were replaced and finally, new curbs and a beautiful new brick drive were installed.



LEGO® Castle Adventure exhibit



Rock Stars' Cars & Guitars 2 exhibit



Museum Circle Drive under construction



Museum Circle Drive completed

“ We are here for experience, and experience is a preparation to know the truth when we meet it. ”
– Henry Ford



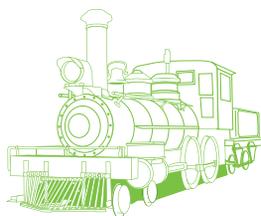
Sarah Jordan Boarding House fire
Photo by R. Jerian



Civil War Remembrance



Historic Base Ball



GREENFIELD VILLAGE

SARAH JORDAN BOARDING HOUSE FIRE

The year had barely begun when **The Henry Ford** was faced with a challenge that put the professional talents and skills of our staff to a daunting test. On January 5, a fire broke out in the Sarah Jordan Boarding House, once the residence of Thomas Edison's Menlo Park employees. While the fire was quite serious and wreaked enormous damage on the Victorian home, it proved to be an opportunity for us to showcase the expertise, dedication and determination of our employees and volunteers.

The fire and smoke damage was most evident at the front of the building. And while the whole event was heartbreaking, the moment the last flames were extinguished, conservation and restoration efforts began. Staff, many of whom had already left for the day, rushed back to the site and launched a rescue effort to safely remove and stabilize the home's furnishings and decorative artifacts.

Within five months, our conservationists, archivists, contractor liaisons and selected contractors had the structural damage repaired and the artifacts conserved, restored or replaced. It was a powerful testament to the abilities of all those who participated in this remarkable effort.

SPECIAL EVENTS IN GREENFIELD VILLAGE

The Henry Ford presents visitors with memorable opportunities to celebrate important American holidays. Several of them have become annual traditions that allow guests to become immersed in the spirit of America.

DAY OUT WITH THOMAS™ (VILLAGE OPENING)

We mark the opening of *Greenfield Village* each spring with a visit from Thomas the Tank Engine and the characters made famous through the classic children's books, television shows and movies. The visits have proven to be a wonderful introduction for young families to our railroading programs.

CIVIL WAR REMEMBRANCE (MEMORIAL DAY WEEKEND)

Few of our events immerse visitors as completely and as powerfully as Civil War Remembrance. Hundreds of costumed re-enactors – Union and Confederate soldiers, civilians, musicians and historic presenters – were on hand to give guests an intimate view of daily life in the Civil War era. The Memorial Day parade and commemoration honors all military members – past and present – who have served our country. Throughout the weekend, visitors joined re-enactors in Walnut Grove for tactical demonstrations and to see how advances in military technologies have affected the way troops are deployed and maneuvered during battle and on the move. Artillery demonstrations, cavalry demonstrations, marching and drill all brought a greater vividness to the experience.

SALUTE TO AMERICA WITH THE DSO (FOURTH OF JULY)

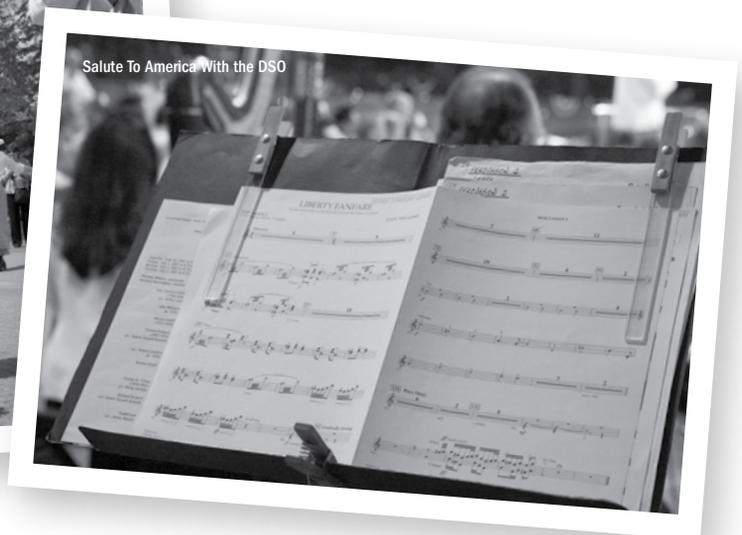
Another cherished tradition brought the Detroit Symphony Orchestra to *Greenfield Village* for a series of celebratory Fourth of July concerts. Walnut Grove was transformed into a patriotic sea of red, white and blue as the DSO presented a rousing program of American musical favorites. Program highlights included fireworks and the firing of vintage cannons as part of Tchaikovsky's 1812 Overture.

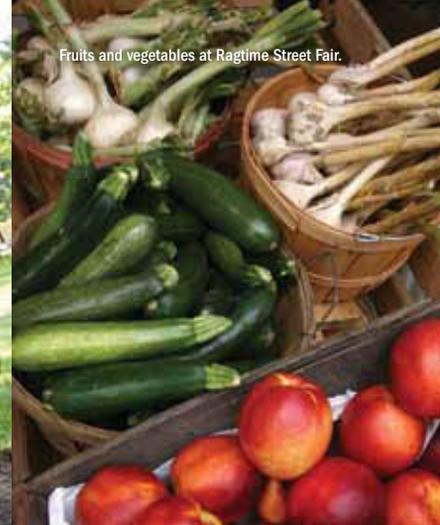
HISTORIC BASE BALL (ALL SUMMER LONG)

The base ball clubs of *Greenfield Village*, the Lah-De-Dahs and the Nationals, played every weekend, June through August, using the 1867 rules that defined the earliest years of our national pastime. The season concluded with the seventh annual World Tournament of Historic Base Ball, involving 16 teams from across the country. The 2009 champion was Saginaw's Old Golds base ball club.

SEASONAL FAMILY FUN

Greenfield Village helps put people in touch with the rhythms of the seasons. In the spring, visitors experienced calves being born at Firestone Farm and the hand-shearing of sheep. Summer was marked by several of our largest signature events, such as Ragtime Street Fair, Motor Muster and Old Car Festival, and the fall, by Hallowe'en in *Greenfield Village*. Visitors heard scary stories by Edgar Allan Poe, Washington Irving and the Brothers Grimm, met costumed characters like the Headless Horseman and, of course, visited treat stations stocked with classic candies. Despite the occasionally bitter weather, Holiday Nights still has the ability to bring out the charm of winter with bonfires, Christmas carolers, carriage rides and traditional dining. Holiday Nights set an all-time attendance record in 2009.





FOOD HERITAGE

For most of our history, food was little more than a service we provided our visitors. But several years ago, we began to think about food as an extension of our curatorial mission. Before long, we had become a champion of local and sustainable product sourcing. Today, we integrate these principles into everything we do. Many of the Village programs, for instance, use food preparation as a way of exploring America’s agrarian history as well as our vast culinary heritage.

In 2008, **The Henry Ford** was able to save and distribute more than 10 tons of food to the hungry of our region. In 2009, thanks to a new partnership with Forgotten Harvest, we doubled that figure, donating more than 20 tons of food to those in need.

The Henry Ford became very active with the Detroit Agricultural Network in 2009. Specifically, we partnered with some of the network’s major organizations, including The Greening of Detroit, Earthworks Gardens and the Grown in Detroit Collaborative. In turn, those groups became some of our key suppliers of herbs and vegetables. Staff conducted cooking classes for youth and adults through Grown in Detroit and provided innovative educational opportunities on our campus to demonstrate sustainable farming methods and the best ways to use local produce.

We offered numerous community outreach programs, including Local Food Cooking Demonstrations at Detroit’s Eastern Market. In this series, Nick Seccia, **The Henry Ford’s** executive chef, led visitors through the preparation of seasonal recipes while enlightening them on the breadth of Michigan’s fresh fruit and vegetable crops.

Thanks to our success in several challenging culinary competitions, **The Henry Ford’s** food programs experienced great national exposure in 2009. At the Michigan Meetings & Events “Taste of Michigan” celebration, **The Henry Ford** team earned top honors in each category: Best Taste, Best Food Presentation, Best Booth and No. 1 in the “Best of All” title. Seccia also took first place at the American Culinary Federation’s One Pot Cooking competition in Orlando, Florida. Who knew that history could taste so good?

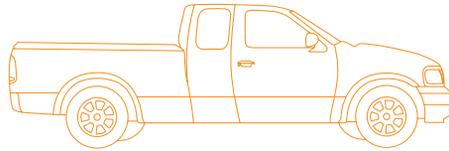
The 10.4-acre living roof (the size of eight football fields) atop the Ford Motor Company Dearborn Truck Plant final assembly building is the world's largest living roof. See it from the observation deck atop the visitor center on a *Ford Rouge Factory Tour*.
Photo Credit: Michelle Andonian, Michelle Andonian Photography



Girl Scouts at Ford Rouge Factory for Local Lore at The Henry Ford: The Rouge Past, Present and Future



Go behind the scenes where the award-winning Ford F-150 is built.
Photo Credit: Michelle Andonian, Michelle Andonian Photography



FORD ROUGE FACTORY TOUR

Ford Rouge Factory Tour celebrated its fifth anniversary in 2009. Since its launch in 2004, the factory tour has become an integral part of the overall experience at **The Henry Ford**. It is America's greatest manufacturing experience, an intense, behind-the-scenes journey where history and technology merge. The Rouge, a 20th-century manufacturing icon, has undergone a sweeping transformation to become a model of 21st-century manufacturing and sustainable design.

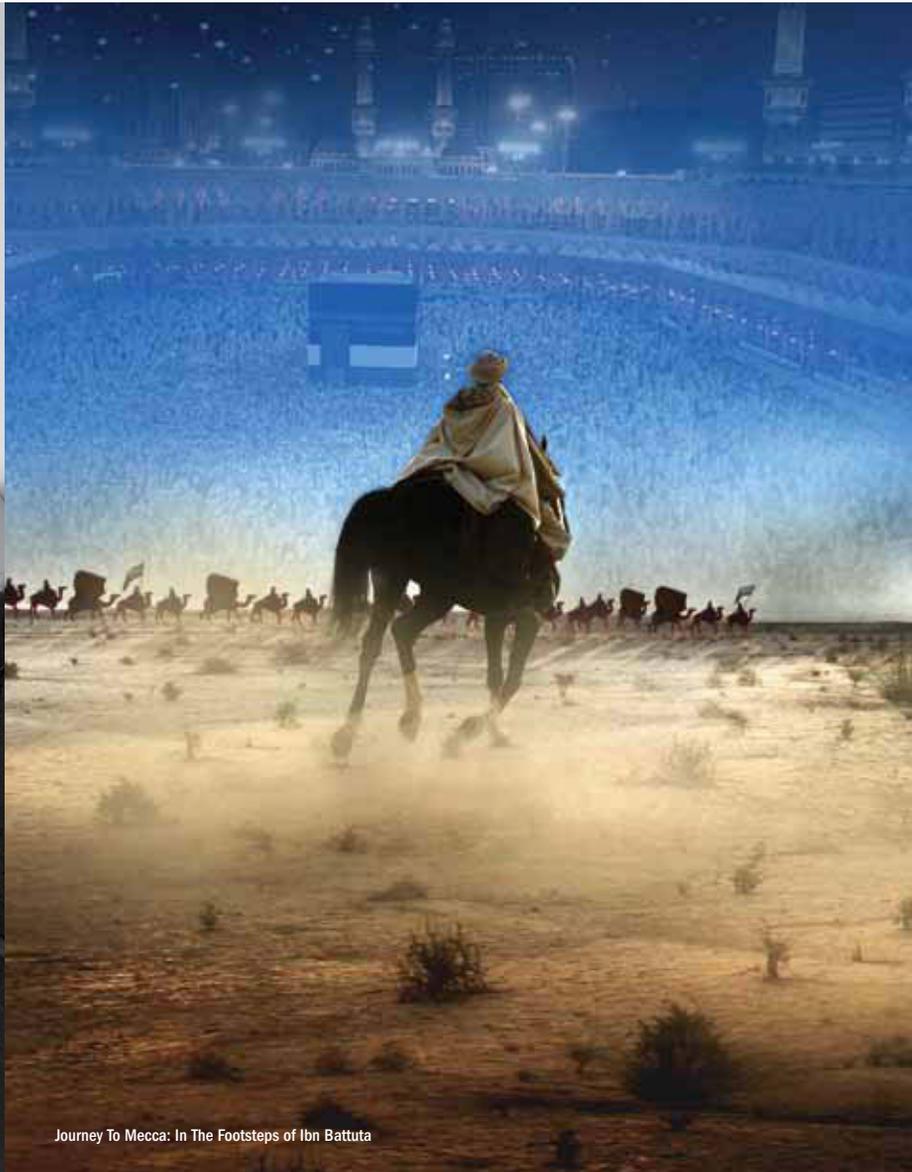
The tour underwent some important changes in 2009:

- Two new Girl Scout badge programs were prototyped – Local Lore at **The Henry Ford**: The Rouge Past, Present and Future and Careers at **The Henry Ford**: Girls In Tech.
- We received a grant from the U.S. Green Building Council to develop new environmental education resources that focus on green design, sustainability and responsible manufacturing.
- Additionally, our staff began doing off-site educational outreach at Water Festivals, popular community programs that blend entertainment with educational components about water conservation and environmental protection.
- More than 5,000 fifth-grade students experienced demonstrations that featured the Rouge's green architecture and challenged them to rethink design in ways that are better for the triple bottom line (economy, community and nature).

The most radical change has been the enhanced emphasis on the sustainable/green side of the Ford Rouge facility. The world's largest living roof is probably not what visitors expected when they signed up for a truck plant tour. Today, more and more guests visit specifically to see those green systems that seemed farfetched not so long ago.



Journey To Mecca: In The Footsteps of Ibn Battuta movie clip

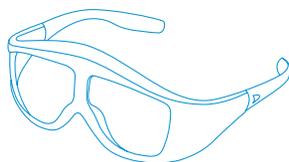


Journey To Mecca: In The Footsteps of Ibn Battuta



IMAX® Theatre at The Henry Ford features a 5,000-square-foot screen and is 62 feet tall by 85 feet wide.





THE HENRY FORD IMAX® THEATRE

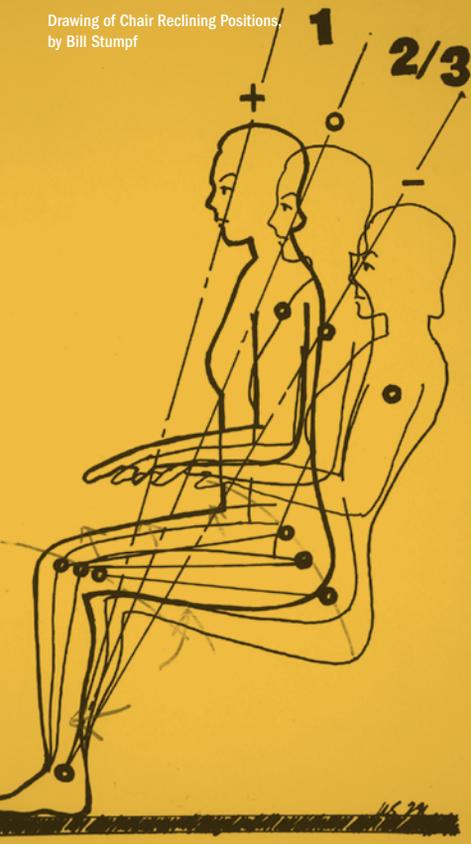
When it opened in 1999, **The Henry Ford IMAX® Theatre** instantly became Michigan’s most impressive motion picture experience with the largest screen in the state. It remains so to this day.

The Henry Ford IMAX® Theatre is an important part of the overall mission of **The Henry Ford** in that it has the ability to both educate and inspire visitors in a uniquely entertaining way. To date, our IMAX® Theatre has hosted nearly 3 million moviegoers, exhibited 71 motion pictures – that’s 20,000 shows – and logged nearly 35,000 hours on our IMAX® projector. Ten years into its history, **The Henry Ford IMAX® Theatre** remains one of the globe’s top ten IMAX® venues.

The Henry Ford hosted the United States premiere of “JOURNEY TO MECCA: In The Footsteps Of Ibn Battuta” in January 2009. “Journey to Mecca” follows a young man’s travels to take part in the Hajj, the Muslim pilgrimage to Mecca. Our Education Department was contracted by the film’s creators to develop a 10-page Educator’s Guide, which was used with the film in London, UK, and Ontario, Canada. **The Henry Ford** also collaborated with the Arab American National Museum to develop an educational package that included a viewing of the film in our theatre and a guided tour of the Arab American National Museum.



Drawing of Chair Reclining Positions,
by Bill Stumpf



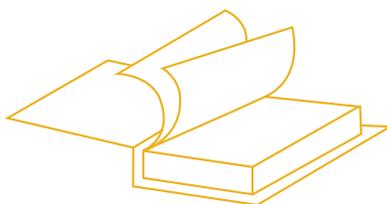
Bill Stumpf with Julia Child and Paul Child, March 1977



Bobby Unser with the race car that won the Pikes Peak race, 1960



Jim Clark driving the Lotus race car at the Indianapolis
500, Indianapolis, Indiana, May 1965; by Dave Friedman



BENSON FORD RESEARCH CENTER

The *Benson Ford Research Center* is the knowledge hub of **The Henry Ford**. It is an invaluable resource for researchers. But in keeping with our philosophy of being a public historical trust, nearly all of the Center's assets are accessible at no cost, including more than a million three-dimensional artifacts and in excess of 26 million manuscripts, prints, photographs, trade publications, periodicals, newspapers and ephemera relating to agriculture, communications, domestic life, power and manufacturing and transportation.

Significant additions were made to the collections in 2009.

2009 Major Archival Acquisitions

Bobby Unser collection • A comprehensive collection, including papers, photographs, scrapbooks and other materials, document the racing career of the member of the legendary Unser racing family who won everything from the Indianapolis 500 – three times – to the Pikes Peak International Hill Climb. The Unsers also donated racing equipment, a Ford-Cosworth engine, special racing tires, clothing and memorabilia. – Gift of Bobby and Lisa Unser.

Bill Stumpf collection • These research files, design drawings, books, models and other materials document the design career of Bill Stumpf, designer for Herman Miller, designer of the first ergonomic chair, the Ergon, and co-designer of the Equa and Aeron chairs. Other material documents Stumpf's study of the arrangement and use of Julia Child's kitchen. – Gift of the Stumpf family.

Dave Friedman collection • Photographs – prints, negatives, slides, contact sheets, etc. – taken by famed auto racing photographer Dave Friedman were acquired. Friedman, who photographed racing during the golden age of the late 1960s and early 1970s, is considered one of the premier racing photographers. The collection also includes research files and related materials for every race that Friedman photographed. – Purchase.

Phil Harms collection • Photo albums, photographs, scrapbooks, racing programs, films, notebooks, racing records, statistics, books and periodicals collected and used by racing enthusiast Phil Harms of Los Angeles comprise this acquisition. The collection covers almost a century of racing history. – Purchase.

Watts Campbell Company records • Records dating from the 1860s through the 1990s trace the Watts Campbell Company of Newark, New Jersey, which produced and repaired steam engines from the Civil War era to the present day. The collection includes correspondence, orders, accounting records, wage books, time cards, steam engine production and repair records, engine blueprints and drawings, trade catalogs and a small number of photographs of the shop floor. – Gift of the National Canal Museum.

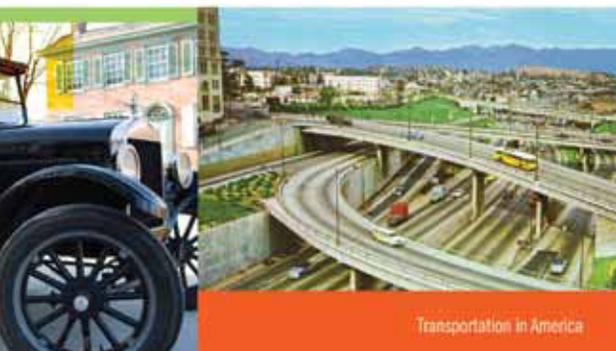
See page 47 for a full list of donors to the collections.

Themed itinerary for elementary and secondary school groups.



Early 20th-Century Migration

Transportation: Past, Present and Future
Educator DigKit



Transportation in America

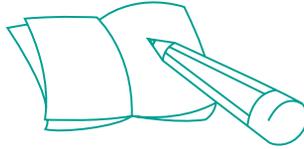


National Endowment for the Humanities workshop in June at Greenfield Village.



School group in Greenfield Village.

Photo Credit: Michelle Andonian, Michelle Andonian Photography



An Educational Leader

The Henry Ford is first and foremost an educational institution. Henry Ford created *Greenfield Village* to, as he put it, “convey the inspiration of American genius to our youth.” Today, we continue that legacy of promoting a culture of learning through our staff, our many venues, our partnerships and our outreach initiatives. Quite simply, education is critical to the way we do business.

CREATING TECHNOLOGY-BASED EDUCATIONAL RESOURCES

ONLINE EDUCATIONAL PRODUCTS

In 2009, **The Henry Ford** reorganized its educational products into six themes: America’s Industrial Revolution, Transportation in America, American Democracy and Civil Rights, Family and Community Life, American Innovation, and Science and Technology. This new framework was reflected in the 2009-2010 Educator Guide and is driving the organization of the new education website to be launched in 2010.

NATIONAL ENDOWMENT FOR THE HUMANITIES (NEH) WORKSHOP PRODUCTS

More than 50 teacher participants from across the nation contributed unique lesson plans after attending the NEH summer workshops held at **The Henry Ford**. These user-generated products are being compiled into a single publication and will be posted online on the new education website.

NEW AMERICAN INDUSTRIAL REVOLUTION PRODUCTS

We launched four new dual-site, self-directed themed itineraries for elementary and secondary school groups on the Industrial Revolution.

NEW AMERICAN TRANSPORTATION STORIES EDUCATIONAL PRODUCTS

This project, funded by the Ford Foundation, created seven new comprehensive online instructional units (50-60 pages each) about America’s Transportation Stories for elementary and secondary school audiences. These online resources will allow teachers from across the nation to utilize **The Henry Ford** as an educational resource.

A FORUM FOR DEBATE AND DIALOGUE

WITH LIBERTY AND JUSTICE FOR ALL SYMPOSIUM

The fourth annual With Liberty and Justice for All Symposium was held on January 19, 2009, in conjunction with Martin Luther King Jr. Day. On the eve of the historic presidential inauguration of the first African-American president, **The Henry Ford's** annual symposium focused on a timely topic: "African American Political Leadership from Douglass to Obama." Leading scholars David W. Blight and Kevin Gaines shared their expert insights at the free symposium. Attendance in 2009 was the best ever, with the theater filled close to its 600-person capacity, including more than 200 high school students. Besides lecturing, the scholars responded to questions and conducted a lively discussion.

Later, students from three local high schools held their own panel entitled, "Yes We Can!" Students who attended the symposium were asked to write an essay on the topics of the symposium. Winning writers were awarded prizes and all participants received a certificate of appreciation. More than 7,700 people visited *Henry Ford Museum* as part of the King Day celebration, with free admission sponsored by Target.

KNOW YOUR BLACK HISTORY TOUR

The Henry Ford collaborated with the Detroit Pistons and Detroit Shock to offer their annual Know Your Black History Tour at **The Henry Ford**. More than 150 high school students visited the With Liberty and Justice for All exhibition, then participated in a panel discussion with Rick Mahom, Cheryl Ford, Rochelle Riley and other local business and media leaders. The program concluded with musical, dramatic and spoken performances by selected students competing for college scholarships.

CU.SAME (CULTURAL UNDERSTANDING FOR STUDENTS AND ADULTS THROUGH MUSEUM EXPERIENCES)

CU.SAME offered young people the opportunity to discover and deepen cultural connections through the lens of four metropolitan Detroit museums July 20-23, 2009. The Michigan Roundtable for Diversity and Inclusion led this collaboration by the Charles H. Wright Museum of African American History, Arab American National Museum, Shalom Street, **The Henry Ford** and Youthville Detroit. The program introduced middle school youth to Arab-American, African-American and Jewish-American cultures and the ways in which each one promotes and strengthens the common values of humanity.

TAKING A NATIONAL ROLE IN TEACHER TRAINING

NEH TEACHER WORKSHOP AMERICA'S INDUSTRIAL REVOLUTION

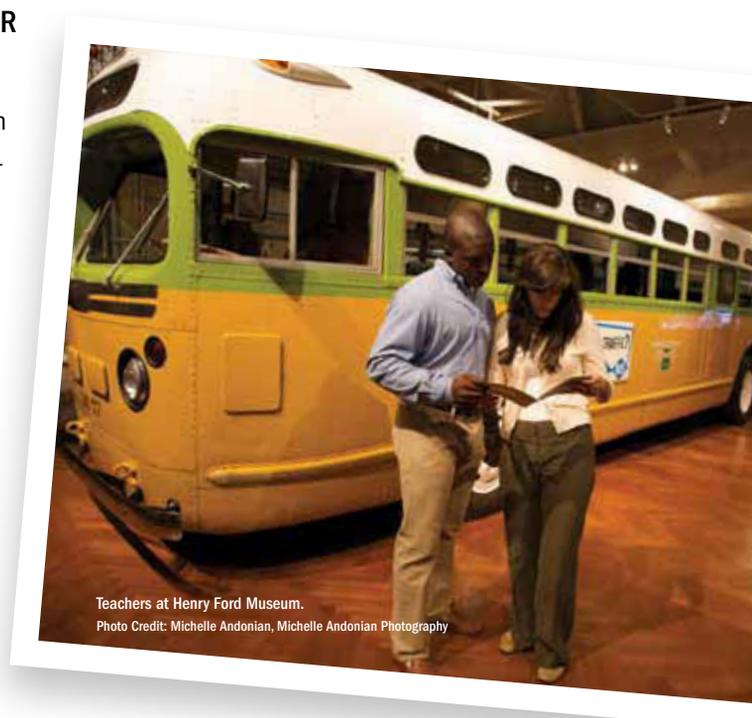
The Henry Ford received funding from the National Endowment for the Humanities for the fourth time to train teachers in the principles of America's Industrial Revolution. Thanks to a growing reputation and increased promotion, the number of applications received from all around the country doubled. **The Henry Ford** reviewed and evaluated 174 applications for just 80 available spots. The roster of participants represented 22 states and demonstrated leadership in their field of K-12 education. These weeklong teacher training workshops not only enhance **The Henry Ford's** stature nationally, but they also give us an opportunity to make a national impact on the quality of American education.

TEACHING AMERICAN HISTORY GRANTS

Thanks to the U.S. Department of Education's Teaching American History grant program, **The Henry Ford** is in a position to raise student achievement by improving teachers' knowledge, understanding and appreciation of American history. The goal of the three-year program is to demonstrate how school districts and institutions with intellectual expertise in American history – such as **The Henry Ford** – can more effectively collaborate. By working with **The Henry Ford's** curators, public historians, archivists and educators, teachers enhance their knowledge and develop the skills necessary to teach American history in more exciting and engaging ways. Through such programs, **The Henry Ford** solidifies its reputation as a significant content resource for K-12 teachers and students.

THE HENRY FORD 2009 TEACHER FELLOW PROGRAM

The Henry Ford Teacher Fellow Program selects 13 social studies and science/technology K-12 teachers each year through a competitive application process. This new program, launched in 2009, recognized and celebrated the Fellows' contributions, including the collaborative development of seven new self-directed, themed itineraries for school groups to use in *Henry Ford Museum*, *Greenfield Village* and *Ford Rouge Factory Tour*.



Teachers at Henry Ford Museum.
Photo Credit: Michelle Andonian, Michelle Andonian Photography

A NATIONAL MODEL FOR PUBLIC EDUCATION REFORM

HENRY FORD ACADEMY

In June 2009, Henry Ford Academy held its ninth commencement exercise. One hundred of the 107-member senior class graduated at Ford's Community and Performing Arts Auditorium. The class earned more than \$1 million in scholarships and grants. Ninety-eight percent of the graduates have been accepted to two- or four-year colleges or universities.

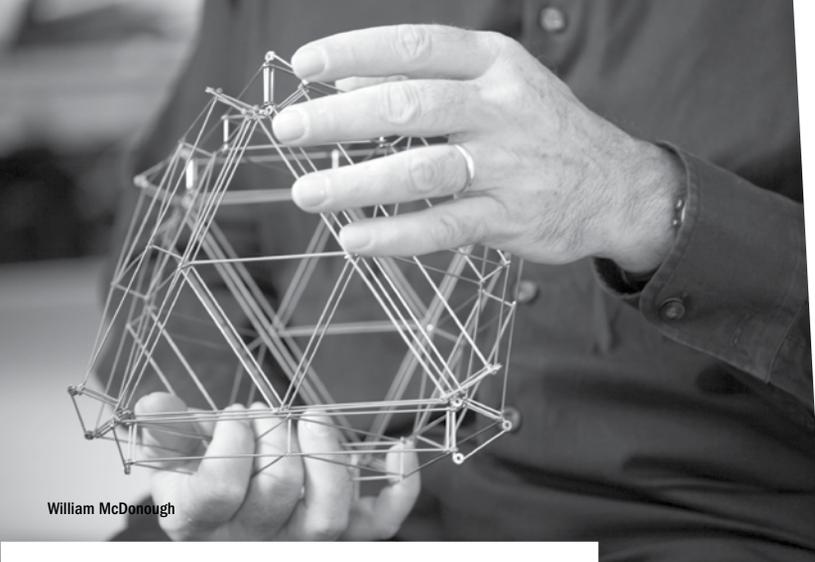
Some other highlights of this senior class include:

- Enrolled in more dual enrollment courses than any previous class
- Enrolled in more online classes than any other class
- Highest score on the American College Testing (ACT) in the Academy's history
- The robotics team went to the national tournament in Atlanta

The number of students enrolled in the Village Apprentice program doubled in 2009. These students presented at *Greenfield Village's* weaving and printing shops, Doctor Howard's office and with candle dipping. The Village Economics class visited various exhibits and programs and examined the workings of 19th and 20th-century economies.

HENRY FORD LEARNING INSTITUTE

Two new schools inspired by our Henry Ford Academy opened in 2009. One was in Detroit, the other in San Antonio. Both are partnerships between local community organizations and Henry Ford Learning Institute (HFLI), a nonprofit organization founded by Ford Motor Company Fund and **The Henry Ford** that is dedicated to creating public schools in public spaces. These newest Henry Ford Academies focus on engaging students and preparing them for the future through strong academics, a college-going culture, intensive art and design preparation and real-world experiences that focus on innovation and creativity. They are implementing a whole-school design developed by HFLI. It includes what we believe is America's only innovation-based middle and high school curriculum where learning is centered around finding solutions to real-world challenges. Because they are public charter schools, all students attend tuition-free.



William McDonough



Lyn St. James



Steve Wozniak



Mitchell Baker

Photo Credit: Michelle Andonian, Michelle Andonian Photography

INSPIRING INNOVATION

In 2009, we began to write a new chapter in the story of American innovation. Because **The Henry Ford** has the nation's best archive of innovation, we play a vital role in sharing that wealth of information. As the need to promote innovation has grown, **The Henry Ford's** Innovation Initiative has similarly expanded.

For more than a year, we have been interviewing and filming dozens of leading contemporary innovators. We have visited them in their workshops, their laboratories and their homes for the sole purpose of documenting the way they work, the way they think and how they translate their ideas into reality.

In 2009, **The Henry Ford** collection of oral histories grew from 13 influential innovators to more than 30. Among them were Bill Gates, founder of Microsoft; Stan Ovshinsky, proponent of a solar-hydrogen energy-based economy; Dean Kamen, inventor of the Segway; and Ann Marie Sastry, University of Michigan professor, global battery expert and CEO of Ann Arbor-based Sakti3.

We are sharing their inspiring stories with the world and giving them historical context through our new website, OnInnovation.com. By showcasing these stories, we hope to ignite the imagination of a new generation of thinkers and advance a renewed spirit of innovation in America.

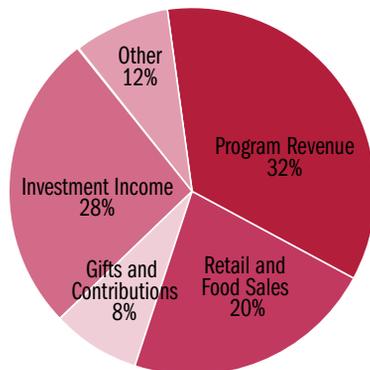
FINANCIAL REPORT

Revenue (in thousands)	2009 (unaudited)	2008
Admissions	\$12,263	\$12,180
Membership	4,400	4,089
Restaurants and Catering	9,469	10,342
Retail	1,100	1,242
Other Earned Income	4,460	4,472
Gifts and Contributions	4,096	4,005
Investment Income	14,292	14,337
Other	1,558	1,595
	\$51,638	\$52,262
Expenses		
Program	\$41,937	\$43,454
Administrative	5,430	4,716
Development and Membership	2,170	1,646
	\$49,538	\$49,816
Capital Investments	\$631	\$895
Surplus (Deficit)**	\$1,469	\$1,551

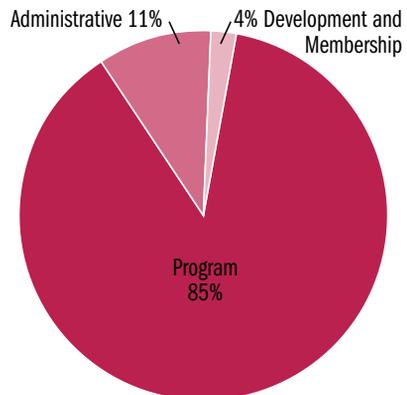
Fundraising expenses as a percentage of total revenue:	4.20%
Fundraising and administration expenses as a percentage of total revenue:	14.72%

**Note: Excludes depreciation

2009 Operating Support and Revenue



2009 Operating Expenditures



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VISION STATEMENT

The Henry Ford will be the benchmark history attraction in America, setting the standards in our field for educational value, hospitality and meaningful, memorable and mission-satisfying visitor experiences.

MISSION STATEMENT

The Henry Ford provides unique educational experiences based on authentic objects, stories and lives from America's traditions of ingenuity, resourcefulness and innovation. Our purpose is to inspire people to learn from these traditions to help shape a better future.

DONOR HIGHLIGHT: In December 2009, ITC Holdings Corp. (ITC), the nation's only independent electric transmission company, donated \$1 million to **The Henry Ford** to upgrade the aging electrical infrastructure that had been in place since our founding. The donation was publicly announced and presented to **The Henry Ford** by Joseph L. Welch, chairman, president and CEO of ITC Holdings Corp., at a news conference held at *Henry Ford Museum*.

Much of the support from our contributors and donors is highly visible to anyone who visits **The Henry Ford**. But this 200-plus-acre campus has many needs that, while far less visible, are critical.

The Henry Ford's electrical infrastructure, which dates to the late 1920s, is quite rudimentary by today's standards. It restricts our flexibility on the Museum floor and limits the range of public programming we are able to present. In order to offer more technically demanding exhibitions and improve visitor amenities, we will require dramatically improved lighting, sound and technological interface, necessitating a massive electrical system upgrade.

Fortunately, **The Henry Ford's** new friends at ITC recognized and responded to that "invisible" need. "ITC supports infrastructure improvements to ensure reliable, safe electricity in our communities, businesses and cultural institutions," Welch said at the news conference. "This gift reflects ITC's commitment to good corporate citizenship and will help **The Henry Ford** continue to educate and entertain visitors from Michigan and throughout the nation. At ITC, we take seriously our responsibility as a critical link to electric reliability, sustainability, community and energy independence."

Thanks to ITC's leadership gift, the new electrical system will be installed during 2010. It will address the anticipated electrical requirements for future exhibitions, programming and visitor amenities throughout **The Henry Ford** campus for years to come. At the same time, it will provide better protection for visitors and our priceless collections.

Many thanks to our most generous friends at ITC and to all those who contribute to sustaining this National Historic Landmark site.

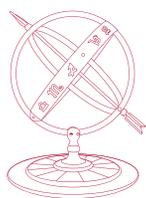


INSTITUTIONAL ADVANCEMENT

The Henry Ford is grateful to everyone who believes in the value of this amazing place. Our members, friends, community partners and visitors demonstrated their commitment to our venues, collections and programs through their generous monetary support in 2009.

A special challenge from the Community Foundation for Southeast Michigan garnered nearly \$250,000 in support of **The Henry Ford's** 2009 Annual Fund while nearly 750 staff and volunteers joined together to break records in giving as well. Our Board of Trustees and senior management team continued to show their commitment with 100 percent participation.

The following pages list the many generous supporters of **The Henry Ford** in 2009. The dedicated commitment of so many is truly inspiring.



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We thank the donors whose generous gifts support our efforts to transform **The Henry Ford** into America's Greatest History Attraction.

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We sincerely thank all of our members and donors whose contributions enable **The Henry Ford** to continue to grow and build on its heritage, celebrating innovation, resourcefulness and ingenuity. Your continued support and dedication in these challenging economic times is especially noted and appreciated.

The following pages recognize gifts from individuals, companies and foundations received between January 1, 2009, and December 31, 2009. If we have omitted a name or otherwise erred, please accept our

apology and contact Institutional Advancement at 313.982.6115.

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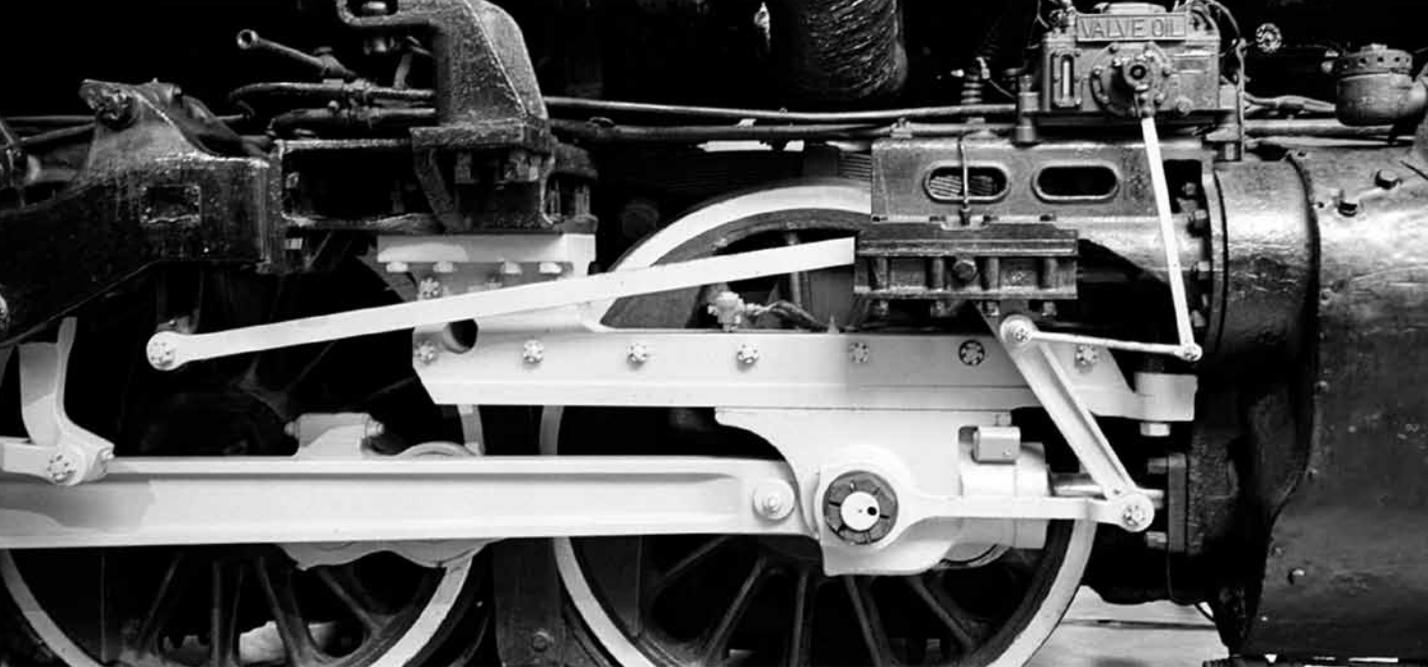
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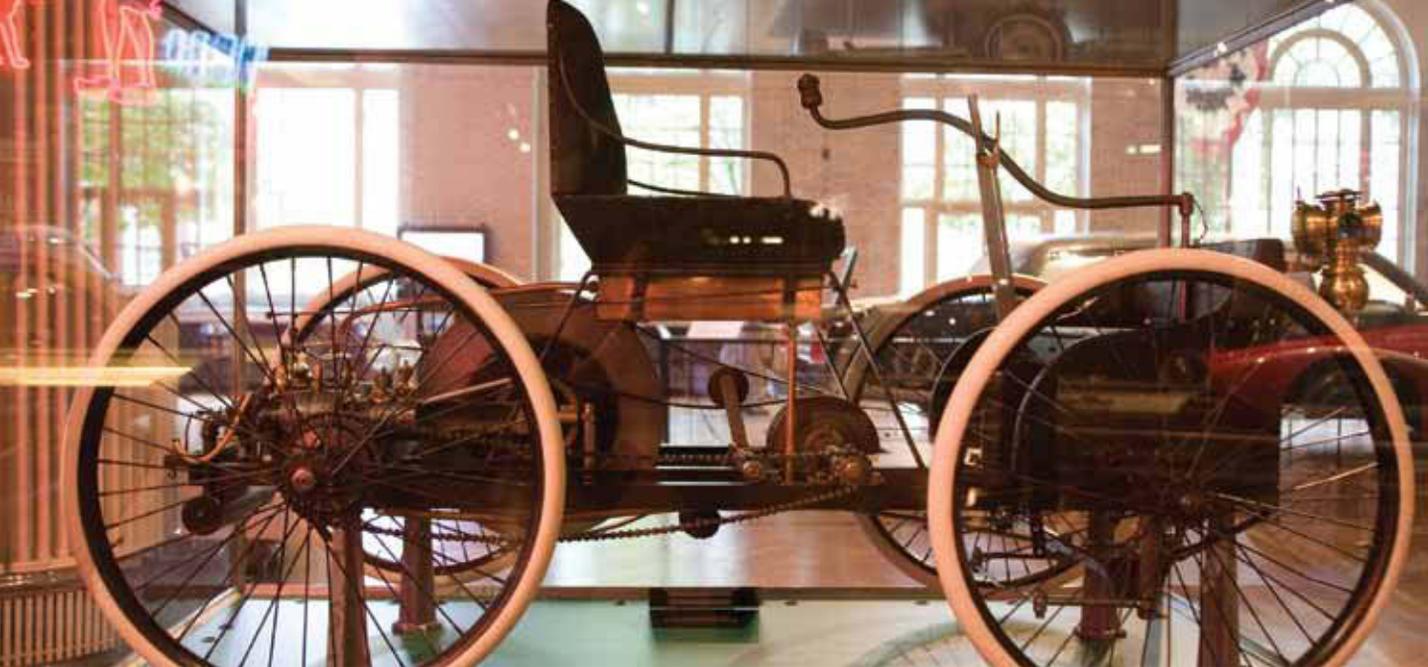


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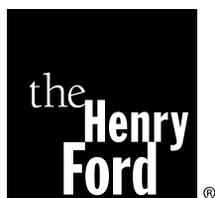
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PAGE 28, Menlo Park; PAGE 29, Lincoln Limousine; PAGE 32, Allegheny Locomotive;
PAGE 33, Oscar Mayer Wienermobile; PAGE 36, Ford Model T; PAGE 37, Factory Tour
Assembly Line; PAGE 40, Herschell-Spillman Carousel; PAGE 41, Quadricycle;
PAGE 44, Rosa Parks Bus; PAGE 45, Garden.

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