

Go Further











2013 THIRD QUARTER EARNINGS REVIEW

OCTOBER 24, 2013 (PRELIMINARY RESULTS)

TOTAL COMPANY OUR PLAN -- ONE FORD



- Continue implementation of our global **ONE** FORD Plan:
 - Aggressively restructure to operate profitably at the current demand and changing model mix
 - Accelerate development of new products our customers want and value
 - Finance our Plan and improve our balance sheet
 - Work together effectively as one team -- leveraging our global assets



TOTAL COMPANY 2013 THIRD QUARTER SUMMARY*



- Record Third Quarter pre-tax profit and 17th consecutive quarterly profit;
 record Third Quarter Automotive operating-related cash flow; strong liquidity
- Top-line growth including year-over-year market share gains in all regions
- Record Third Quarter pre-tax profit for Automotive Sector reflecting continued strong results in North America and a combined profit for regions outside North America for first time since Second Quarter 2011
- Ford Credit remained solidly profitable
- Improving Full Year financial guidance -- now expect both Total Company pre-tax profit and Automotive operating margin to be higher than 2012
- Continuing to invest for future growth and a stronger product lineup around the world...implementing the One Ford Plan
- * Business Unit records are since at least 2000 when we began reporting specific Business Unit results

Top-Line Growth And Record Third Quarter Pre-Tax Profit And Operating-Related Cash Flow

TOTAL COMPANY 2013 THIRD QUARTER HIGHLIGHTS



- Launched Fiesta ST in the U.S.; Cargo Extra Heavy Duty and Fusion Hybrid in Brazil; Focus in Argentina; Focus Electric in Europe; Mondeo in China
- Announced plans to introduce at least 25 new vehicles in Europe within five years from September 2012, up from at least 15
- Won 2014 International Van of the Year with Transit Connect -- the second consecutive win by Ford
- Revealed S-MAX and Mondeo Vignale concepts
- Increased production of 1.0-liter EcoBoost in Cologne, Germany
- Announced future plans for Ford Australia, with 11 global vehicles by 2017
- Announced plans to develop India as a global production hub, exporting vehicles to more than 50 markets
- Shared comprehensive capital strategy with investors
- Upgraded to investment grade by S&P; four major rating agencies now rate Ford and Ford Credit as investment grade with a stable outlook

TOTAL COMPANY 2013 KEY FINANCIAL SUMMARY



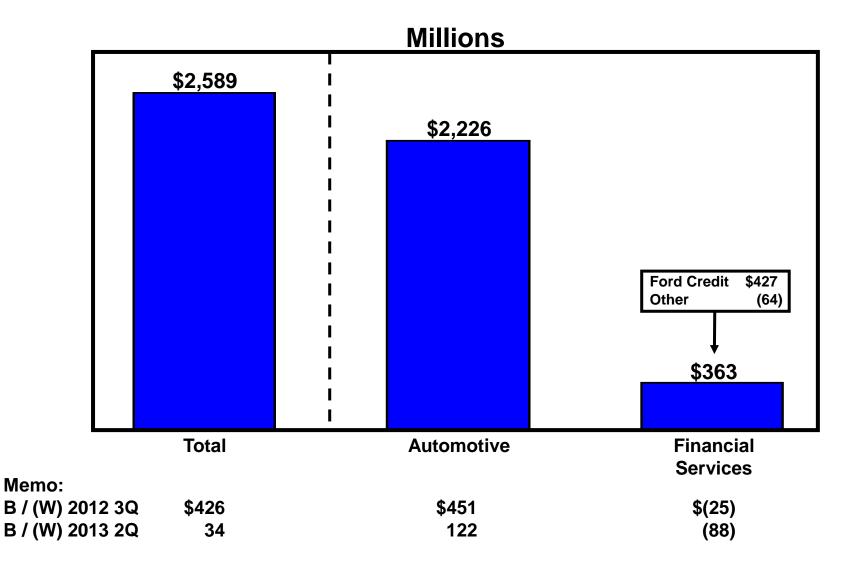
	Third Q	uarter	First Nine Months			
		B / (W)		B / (W)		
	2013	2012	2013	2012		
Wholesales (000)	1,545	216	4,720	586		
Revenue (Bils.)	\$ 36.0	\$ 3.9	\$ 109.9	\$ 12.1		
Operating results*						
Pre-tax results (Mils.)	\$ 2,589	\$ 426	\$ 7,290	\$ 1,005		
After-tax results (Mils.)	1,821	247	5,296	941		
Earnings per share	0.45	0.05	1.31	0.22		
Special items pre-tax (Mils.)	\$ (498)	\$ (581)	\$ (1,257)	\$ (851)		
Net income attributable to Ford						
After-tax results (Mils.)	\$ 1,272	\$ (359)	\$ 4,116	\$ 49		
Earnings per share	0.31	(0.10)	1.02	-		
<u>Automotive</u>						
Operating-related cash flow (Bils.)	\$ 1.6	\$ 0.9	\$ 5.6	\$ 3.2		
Gross cash (Bils.)**	\$ 26.1	\$ 2.0	\$ 26.1	\$ 2.0		
Debt (Bils.)	<u>(15.8</u>)	<u>(1.6</u>)	<u>(15.8</u>)	(1.6)		
Net cash (Bils.)**	\$ 10.3	\$ 0.4	\$ 10.3	\$ 0.4		

^{*} Excludes special items; see Appendix for detail and reconciliation to Generally Accepted Accounting Principles ("GAAP")

^{**} See Appendix for reconciliation to GAAP; net cash is calculated as Automotive gross cash net of Automotive debt

TOTAL COMPANY 2013 THIRD QUARTER PRE-TAX RESULTS BY SECTOR*

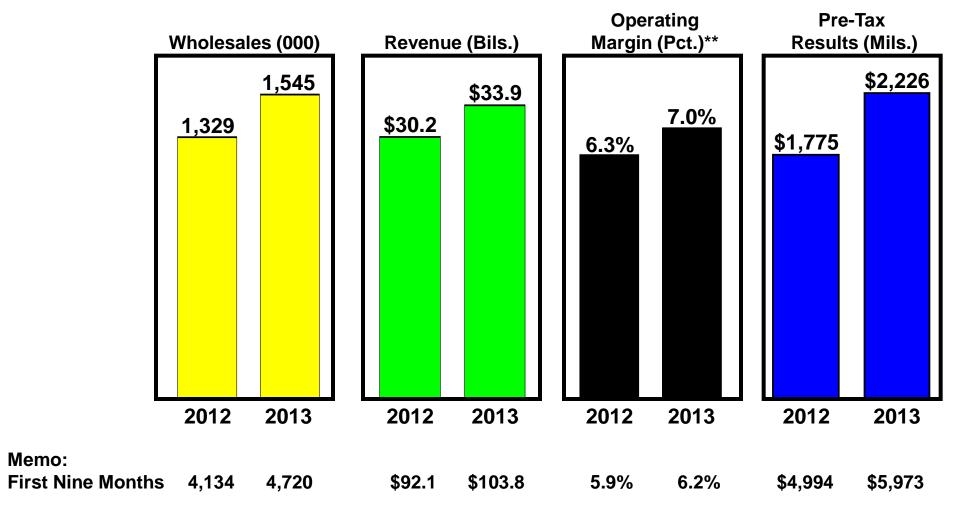




^{*} Excludes special items; see Appendix for detail and reconciliation to GAAP



AUTOMOTIVE SECTOR -- TOTAL AUTOMOTIVE 2013 THIRD QUARTER KEY METRICS COMPARED WITH 2012*



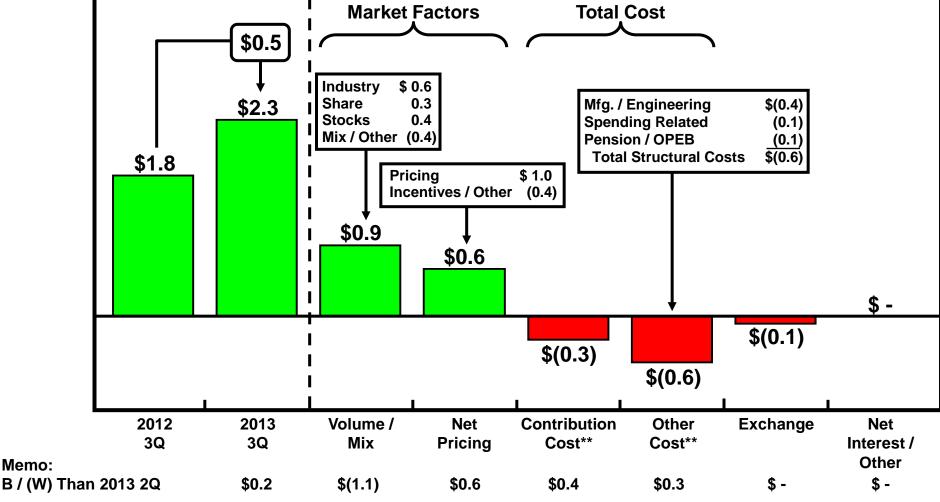
^{*} Excludes special items; see Appendix for special items detail, reconciliation to GAAP, and definition of wholesales

^{**} Automotive operating margin defined as Automotive pre-tax results, excluding special items and Other Automotive, divided by Automotive revenue



AUTOMOTIVE SECTOR 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012*

Billions

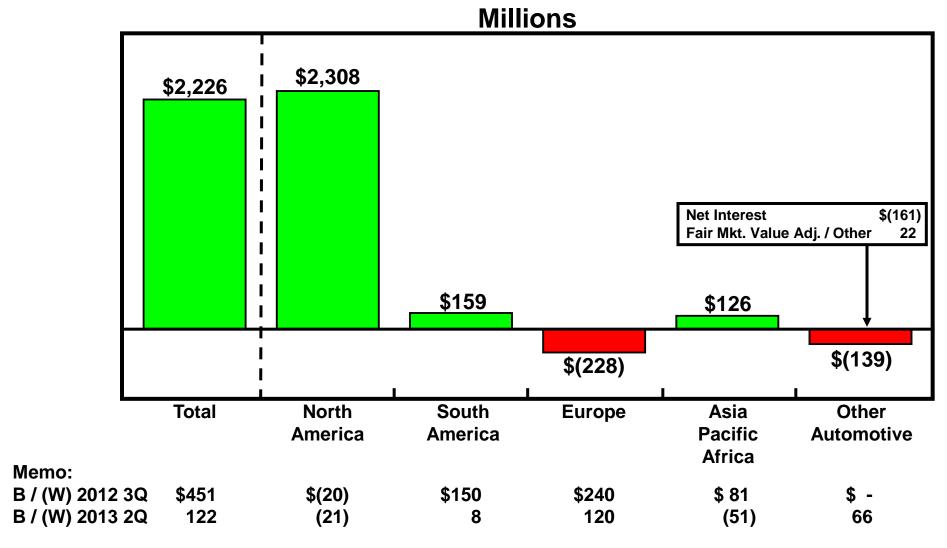


^{*} Excludes special items; see Appendix for detail and reconciliation to GAAP

^{**} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix



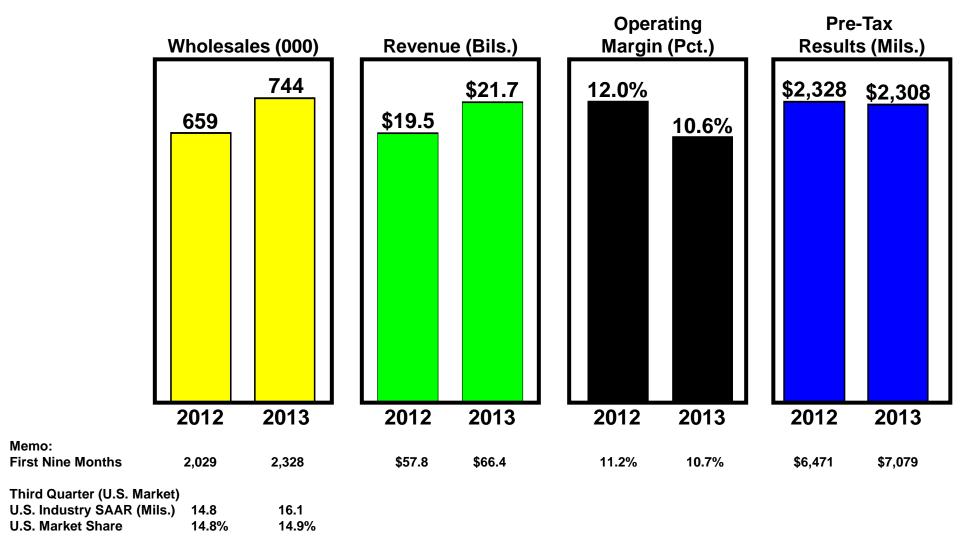
AUTOMOTIVE SECTOR 2013 THIRD QUARTER PRE-TAX RESULTS BY SEGMENT*



^{*} Excludes special items; see Appendix for detail and reconciliation to GAAP

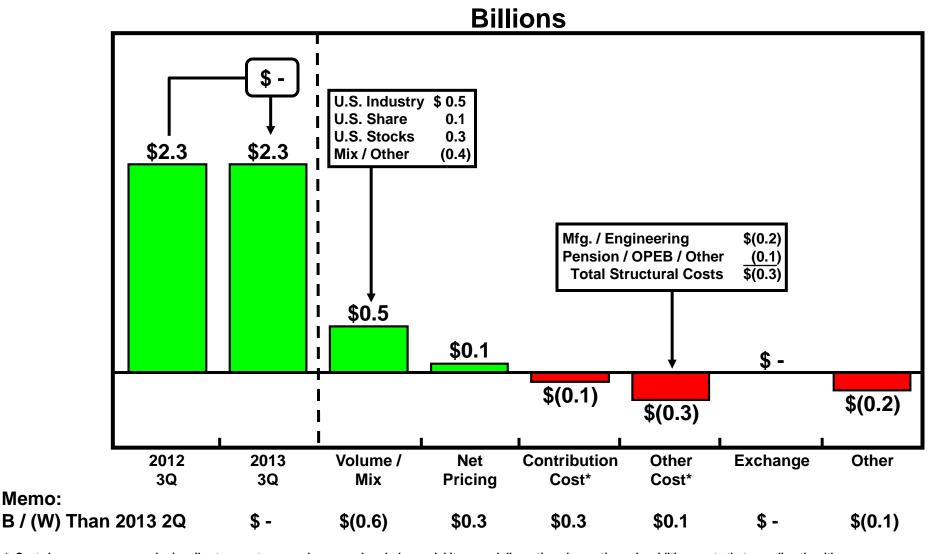


AUTOMOTIVE SECTOR -- NORTH AMERICA 2013 THIRD QUARTER KEY METRICS COMPARED WITH 2012





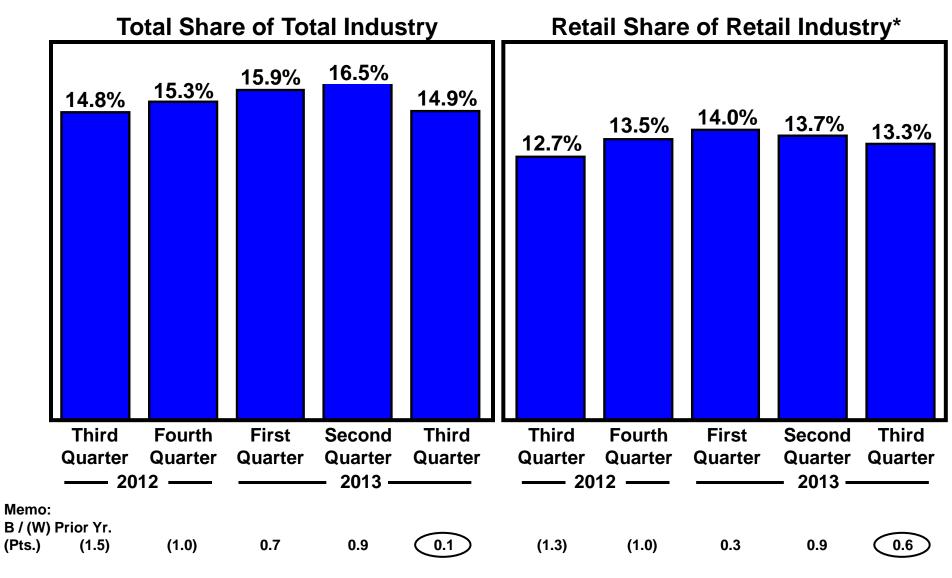
AUTOMOTIVE SECTOR -- NORTH AMERICA 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012



^{*} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix

AUTOMOTIVE SECTOR -- NORTH AMERICA U.S. MARKET SHARE

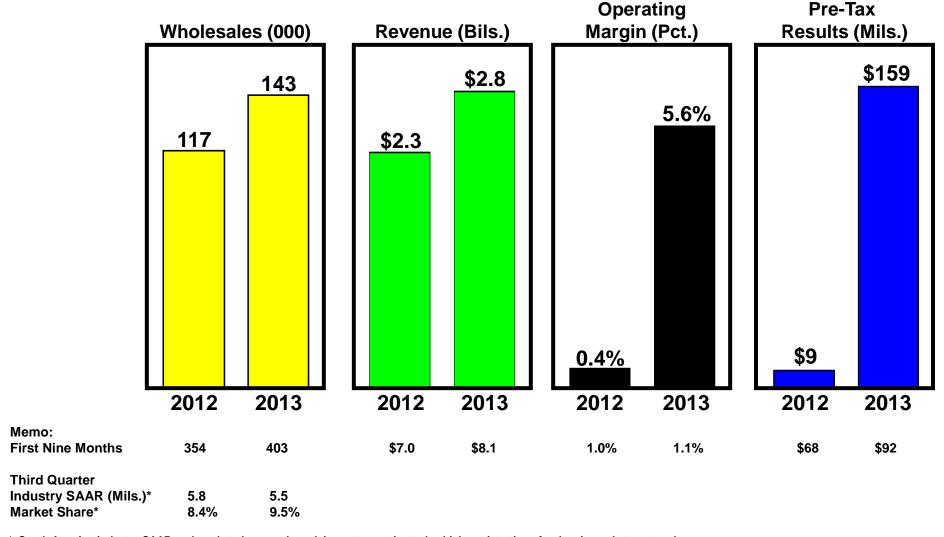




^{*} Present quarter is estimated, prior quarters are based on latest Polk data



AUTOMOTIVE SECTOR -- SOUTH AMERICA 2013 THIRD QUARTER KEY METRICS COMPARED WITH 2012



^{*} South America industry SAAR and market share are based, in part, on estimated vehicle registrations for the six markets we track



AUTOMOTIVE SECTOR -- SOUTH AMERICA 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012

2012

3Q

Memo:

2013

3Q

Millions Industry \$ (30) **Share** 41 **Stocks** 69 Mix / Other 165 **Pricing** \$413 \$433 Incentives / Other 20 \$150 \$245 \$159 \$19 \$9 \$(127) \$(178) Material Incl. Commod. \$(217) **+**\$(242) Warranty / Freight (25)

Contribution

Cost*

Other

Cost*

Exchange

B / (W) Than 2013 2Q \$8 \$(45) \$194 \$(53) \$(54) \$(17) \$(17)

Net

Pricing

Volume /

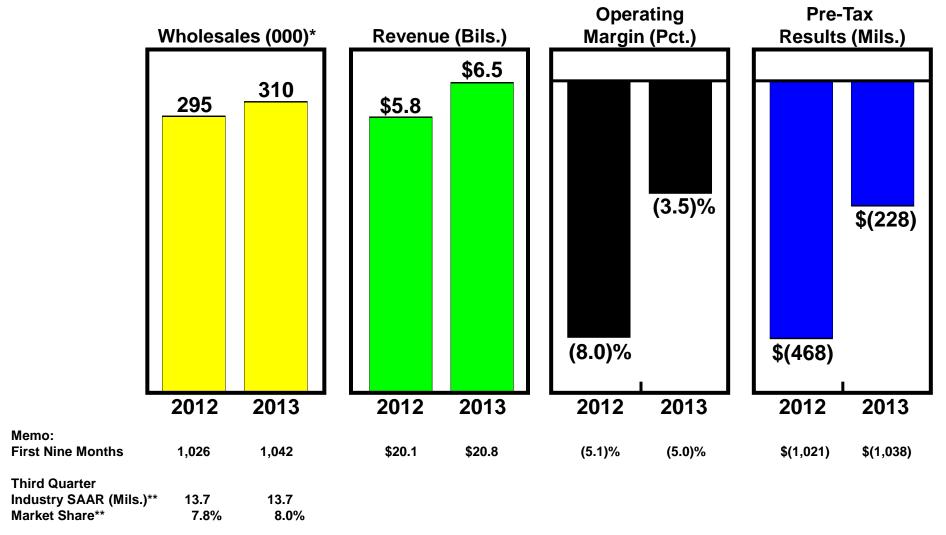
Mix

Other

^{*} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix



AUTOMOTIVE SECTOR -- EUROPE 2013 THIRD QUARTER KEY METRICS COMPARED WITH 2012



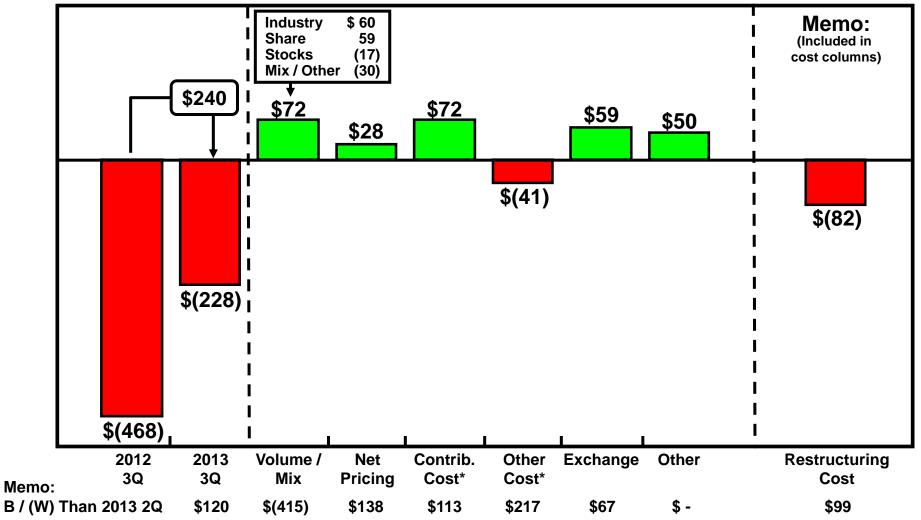
^{*} Includes Ford brand vehicles sold by our unconsolidated affiliates in Turkey (totaling about 14,000 and 12,000 units in Third Quarter 2012 and 2013, respectively), and in Russia (totaling about 28,000 and 23,000 units in Third Quarter 2012 and 2013, respectively), although revenue does not include these sales

^{**} Europe industry SAAR and market share are based, in part, on estimated vehicle registrations for the 19 markets we track



AUTOMOTIVE SECTOR -- EUROPE 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012

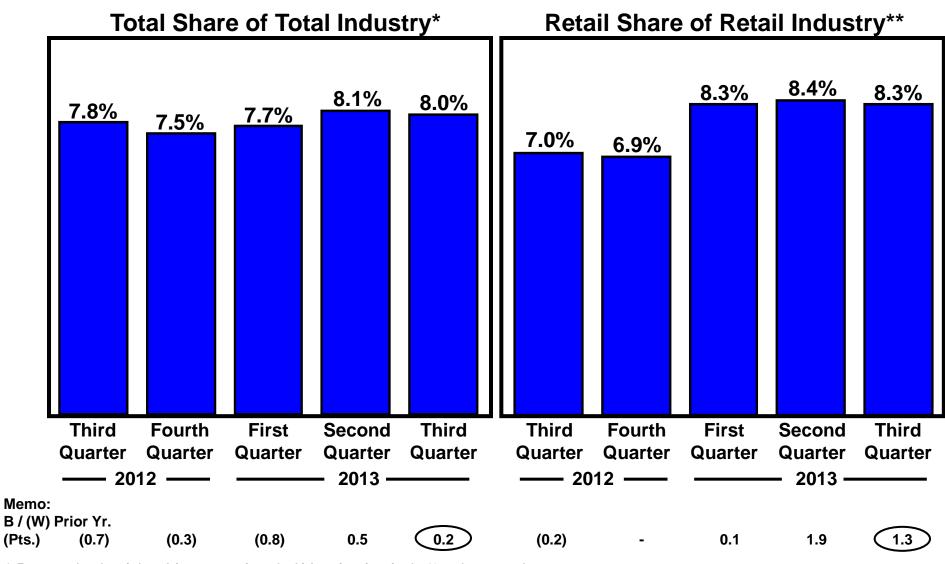
Millions



^{*} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix

AUTOMOTIVE SECTOR -- EUROPE MARKET SHARE





^{*} Europe market share is based, in part, on estimated vehicle registrations for the 19 markets we track

^{**} Europe passenger car retail share of retail industry reflects the five major markets (U.K, Germany, France, Italy, Spain); present quarter is estimated, prior quarters are based on latest Data Force data



AUTOMOTIVE SECTOR -- ASIA PACIFIC AFRICA 2013 THIRD QUARTER KEY METRICS COMPARED WITH 2012

Industry SAAR (Mils.)**

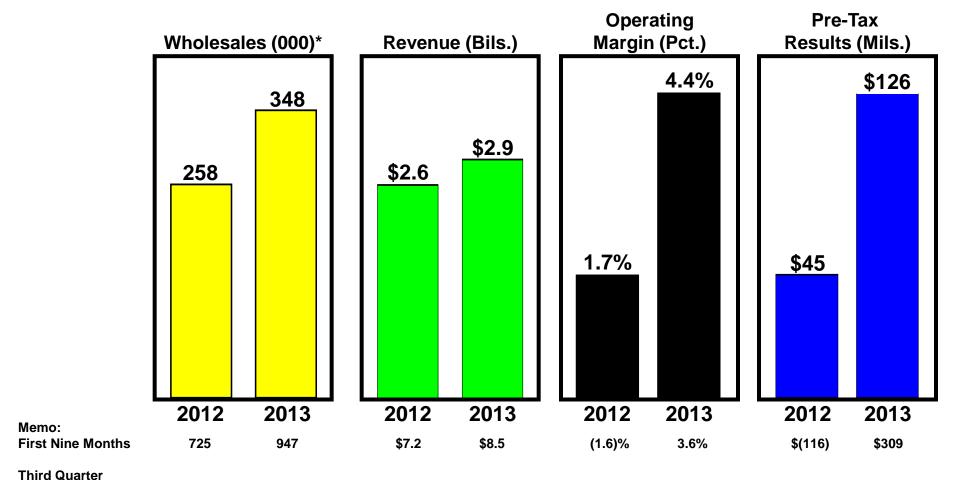
Market Share**

32.3

3.1%

35.1

3.7%

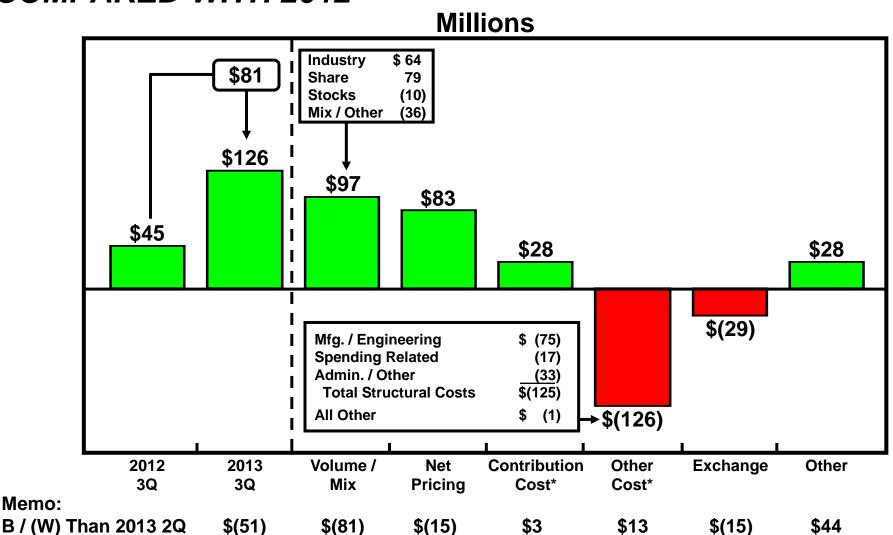


^{*} Includes Ford brand and Jiangling Motors Corporation ("JMC") brand vehicles produced in China by unconsolidated affiliates (totaling about 148,000 and 234,000 units in Third Quarter 2012 and 2013, respectively), although revenue does not include these sales

^{**} Asia Pacific Africa industry SAAR and market share, are based, in part, on estimated vehicle sales for the 11 markets we track; market share includes Ford brand and JMC brand vehicles produced in China by unconsolidated affiliates



AUTOMOTIVE SECTOR -- ASIA PACIFIC AFRICA 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012

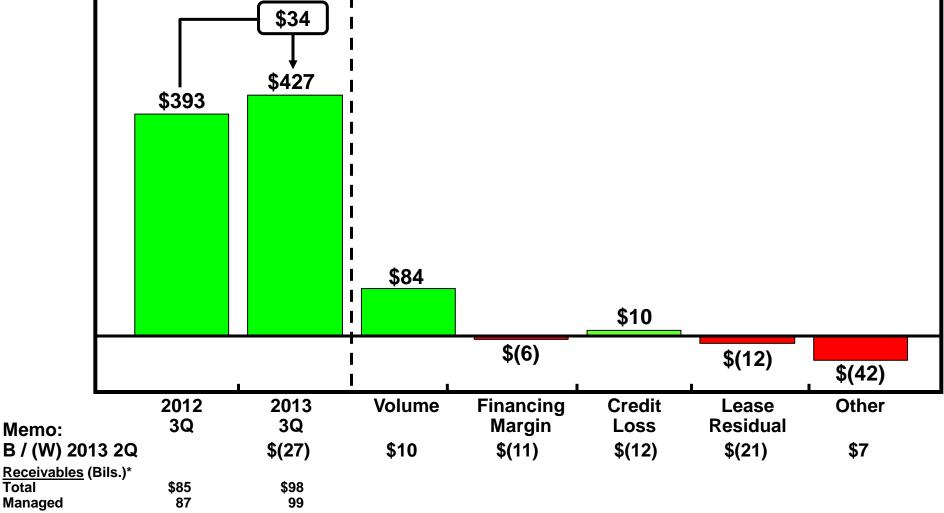


^{*} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix



FORD CREDIT 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2012





^{*} Total receivables reflect net finance receivables and net investment in operating leases reported on Ford Credit's balance sheet. Managed receivables equal total receivables, excluding unearned interest supplements of \$(2) billion at September 30, 2012 and \$(1) billion at September 30, 2013

SLIDE 19

AUTOMOTIVE SECTOR 2013 CASH*



First

		FIRST
	Third	Nine
	Quarter	Months
	(Bils.)	(Bils.)
Gross Cash	(51101)	(2.10.)
	\$26.1	\$ 26.1
September 30, 2013	•	•
June 30, 2013 / December 31, 2012	25.7	24.3
Change in gross cash	\$ 0.4	\$ 1.8
Automotive pre-tax profits**	\$ 2.3	\$ 6.0
Capital spending	(1.5)	(4.6)
Depreciation and amortization	1.0	3.1
Changes in working capital	(0.5)	0.4
Other / Timing differences	0.3	0.7
Automotive operating-related cash flow	\$ 1.6	\$ 5.6
Separation payments	(0.1)	(0.2)
Receipts from Financial Services sector	-	0.3
Other	0.5	0.5
Cash flow before other actions	\$ 2.0	\$ 6.2
Changes in debt	(0.1)	0.8
Pension contributions	(1.1)	(3.9)
Dividends / Other items	(0.4)	(1.3)
		
Change in gross cash	<u>\$ 0.4</u>	<u>\$ 1.8</u>

^{*} See Appendix for reconciliation to GAAP

^{**} Excludes special items; see Appendix for detail and reconciliation to GAAP

Go Further

AUTOMOTIVE SECTOR 2013 AUTOMOTIVE FINANCIAL RESOURCES

	June 30	Sep. 30		
	(Bils.)	(Bils.)		
Automotive Gross Cash*	\$ 25.7	\$ 26.1		
Less:				
Long-Term Debt	\$(14.6)	\$ (14.5)		
Debt Payable Within One Year	(1.2)	(1.3)		
Total Debt	\$(15.8)	\$ (15.8)		
Net Cash**	\$ 9.9	\$ 10.3		
Memo: Liquidity***	\$ 37.1	\$ 37.5		

^{*} See Appendix for reconciliation to GAAP

^{**} Net cash is calculated as Automotive gross cash net of Automotive debt

^{***} Total available committed Automotive credit lines (including local lines available to foreign affiliates) were \$11.4 billion at June 30, 2013 and \$11.4 billion at September 30, 2013

2013 BUSINESS ENVIRONMENT OVERVIEW



Global

 2013 global economic growth around 2%; global industry sales expected to be about 84 million units this year, up 3.8% compared with 2012

Americas

- U.S. economic growth projected in the 1.5% 2% range; short-term fiscal resolution pushes policy uncertainty into First Quarter 2014
- U.S. industry sales recovery supported by improving housing sector and replacement demand
- Brazil's economy remains weak with below trend growth; risks remain elevated in both Argentina and Venezuela

Europe

- Incoming data suggest Euro Area economic and industry conditions have begun to stabilize and are consistent with a likely modest recovery
- The European Central Bank stated interest rates will stay low for an extended period

Asia Pacific Africa

- China's economic growth stabilizing in the 7.5% range
- Challenges remain in India with economic growth below trend in the near term

2013 Global Economic Growth Around 2%

TOTAL COMPANY 2013 PLANNING ASSUMPTIONS AND KEY METRICS



	2012 Full Year			2013 Full Year			
_	Results	_	Plan	Outlook	Months		
Planning Assumptions (Mils.)							
Industry Volume* – U.S.	14.8		15.0 - 16.0	15.9	15.8		
- Europe**	14.0		13.0 - 14.0	13.6	13.6		
– China	19.0		19.5 - 21.5	21.7	21.6		
Operational Metrics							
Compared with Prior Year:							
- Market Share U.S.	15.2	%	Higher	On Track	15.8	%	
Europe**	7.9		About Equal	On Track	8.0		
China***	3.2		Higher	On Track	4.0		
- Quality	Mixed		Improve	Mixed	Mixed		
Financial Metrics							
Compared with Prior Year:							
- Total Company Pre-Tax Profit (Bils.)****	\$ 8.0		About Equal	Higher	\$ 7.3		
- Automotive Operating Margin****	5.3	%	About Equal / Lower	Higher	6.2	%	
- Automotive Operating-Related Cash Flow (Bils.)*****	\$ 3.4		Higher	Substantially Higher	\$ 5.6		

^{*} Includes medium and heavy trucks

Expect Strong Results For 2013 As We Continue To Invest For The Future

^{**} The 19 markets we track

^{***} Includes Ford and JMC brand vehicles produced in China by unconsolidated affiliates

Excludes special items; Automotive operating margin is defined as Automotive pre-tax results, excluding Other Automotive, divided by Automotive Revenue

^{*****} See Appendix for 2013 reconciliation to GAAP; Full Year 2012 reconciliation provided in our 2012 Form 10K Report

TOTAL COMPANY OUR PLAN -- ONE FORD



- Continue implementation of our global ONE FORD Plan:
 - Aggressively restructure to operate profitably at the current demand and changing model mix
 - Accelerate development of new products our customers want and value
 - Finance our Plan and improve our balance sheet
 - Work together effectively as one team -- leveraging our global assets



RISK FACTORS



Statements included or incorporated by reference herein may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on expectations, forecasts, and assumptions by our management and involve a number of risks, uncertainties, and other factors that could cause actual results to differ materially from those stated, including, without limitation:

- Decline in industry sales volume, particularly in the United States or Europe, due to financial crisis, recession, geopolitical events, or other factors;
- Decline in Ford's market share or failure to achieve growth;
- Lower-than-anticipated market acceptance of Ford's new or existing products;
- Market shift away from sales of larger, more profitable vehicles beyond Ford's current planning assumption, particularly in the United States;
- An increase in or continued volatility of fuel prices, or reduced availability of fuel;
- Continued or increased price competition resulting from industry excess capacity, currency fluctuations, or other factors;
- Fluctuations in foreign currency exchange rates, commodity prices, and interest rates;
- · Adverse effects resulting from economic, geopolitical, or other events;
- Economic distress of suppliers that may require Ford to provide substantial financial support or take other measures to ensure supplies of components or materials and could increase costs, affect liquidity, or cause production constraints or disruptions;
- Work stoppages at Ford or supplier facilities or other limitations on production (whether as a result of labor disputes, natural or man-made disasters, tight credit markets or other financial distress, production constraints or difficulties, or other factors);
- Single-source supply of components or materials;
- · Labor or other constraints on Ford's ability to maintain competitive cost structure;
- Substantial pension and postretirement health care and life insurance liabilities impairing our liquidity or financial condition;
- Worse-than-assumed economic and demographic experience for postretirement benefit plans (e.g., discount rates or investment returns);
- Restriction on use of tax attributes from tax law "ownership change;"
- The discovery of defects in vehicles resulting in delays in new model launches, recall campaigns, or increased warranty costs;
- Increased safety, emissions, fuel economy, or other regulations resulting in higher costs, cash expenditures, and / or sales restrictions;
- Unusual or significant litigation, governmental investigations, or adverse publicity arising out of alleged defects in products, perceived environmental impacts, or otherwise;
- A change in requirements under long-term supply arrangements committing Ford to purchase minimum or fixed quantities of certain parts, or to pay a minimum amount to the seller ("take-or-pay" contracts);
- Adverse effects on results from a decrease in or cessation or clawback of government incentives related to investments;
- Inherent limitations of internal controls impacting financial statements and safeguarding of assets;
- . Cybersecurity risks to operational systems, security systems, or infrastructure owned by Ford, Ford Credit, or a third-party vendor or supplier;
- Failure of financial institutions to fulfill commitments under committed credit and liquidity facilities;
- Inability of Ford Credit to access debt, securitization, or derivative markets around the world at competitive rates or in sufficient amounts, due to credit rating downgrades, market volatility, market disruption, regulatory requirements, or other factors;
- Higher-than-expected credit losses, lower-than-anticipated residual values, or higher-than-expected return volumes for leased vehicles;
- . Increased competition from banks or other financial institutions seeking to increase their share of financing Ford vehicles; and
- New or increased credit, consumer, or data protection or other regulations resulting in higher costs and / or additional financing restrictions.

We cannot be certain that any expectation, forecast, or assumption made in preparing forward-looking statements will prove accurate, or that any projection will be realized. It is to be expected that there may be differences between projected and actual results. Our forward-looking statements speak only as of the date of their initial issuance, and we do not undertake any obligation to update or revise publicly any forward-looking statement, whether as a result of new information, future events or otherwise. For additional discussion, see "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2012, as updated by our subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K.

APPENDIX



2013 THIRD QUARTER EARNINGS -- APPENDIX INDEX

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TOTAL COMPANY 2013 CALCULATION OF EARNINGS PER SHARE

	Third C	Quarter	First Nine Months			
		After-Tax Operating Results		After-Tax Operating Results		
	Net Income Attributable to Ford	Excluding Special Items*	Special Attributable			
After-Tax Results (Mils.) After-tax results* Effect of dilutive 2016 Convertible Notes** Effect of dilutive 2036 Convertible Notes**	\$ 1,272 10	\$ 1,821 12	\$ 4,116 33 1	\$ 5,296 36 1		
Diluted after-tax results	\$ 1,282	\$ 1,833	\$ 4,150	\$ 5,333		
Basic and Diluted Shares (Mils.)						
Basic shares (Average shares outstanding)	3,942	3,942	3,933	3,933		
Net dilutive options	53	53	52	52		
Dilutive 2016 Convertible Notes	98	98	98	98		
Dilutive 2036 Convertible Notes	3	3	3	3		
Diluted shares	4,096	4,096	4,086	4,086		
EPS (Diluted)	\$ 0.31	\$ 0.45	\$ 1.02	\$ 1.31		

^{*} Excludes Income / (Loss) attributable to non-controlling interests; special items detailed on Appendix 3

^{**} As applicable, includes interest expense, am ortization of discount, am ortization of fees, and other changes in income or loss that result from the application of the if-converted method for convertible securities



TOTAL COMPANY 2013 INCOME FROM CONTINUING OPERATIONS

		Quarte	-1	First Nine Months			
	2012		2013		2012		2013
(Mils.)	(Mils.)		(Mils.)	((Mils.)
\$	2,328	\$	2,308	\$	6,471	\$	7,079
	9		159		68		92
	(468)		(228)		(1,021)		(1,038)
	45		126		(116)		309
_	(139)		(139)		(408)	_	(469)
\$	1,775	\$	2,226	\$	4,994	\$	5,973
_	83		(498)		(406)	_	(1,257)
\$	1,858	\$	1,728	\$	4,588	\$	4,716
\$	393	\$	427	\$	1,283	\$	1,388
	(5)		(64)		8	_	(71)
\$	388	\$	363	\$	1,291	\$	1,317
\$	2,246	\$	2,091	\$	5,879	\$	6,033
	(613)		(818)		(1,810)	_	(1,914)
\$	1,633	\$	1,273	\$	4,069	\$	4,119
	2		1		2	_	3
\$	1,631	\$	1,272	\$	4,067	\$	4,116
\$	2,163	\$	2,589	\$	6,285	\$	7,290
•	(587)	•	(767)	•	•		(1,991)
	` 2		` 1		2		` 3
\$	1,574	\$	1,821	\$	4,355	\$	5,296
	\$ \$ \$ \$ \$	(Mils.) \$ 2,328 9 (468) 45 (139) \$ 1,775 83 \$ 1,858 \$ 393 (5) \$ 388 \$ 2,246 (613) \$ 1,633 2 \$ 1,631 \$ 2,163 (587) 2	(Mils.) \$ 2,328 \$ 9 (468)	(Mils.) (Mils.) \$ 2,328 \$ 2,308 9 159 (468) (228) 45 126 (139) (139) \$ 1,775 \$ 2,226 83 (498) \$ 1,858 \$ 1,728 \$ 393 \$ 427 (5) (64) \$ 388 \$ 363 \$ 2,246 \$ 2,091 (613) (818) \$ 1,633 \$ 1,273 2 1 \$ 1,631 \$ 1,272 \$ 2,163 \$ 2,589 (587) (767) 2 1	(Mils.) (Mils.) \$ 2,328 \$ 2,308 9 159 (468) (228) 45 126 (139) (139) \$ 1,775 \$ 2,226 \$ 83 (498) \$ \$ 1,858 \$ 1,728 \$ \$ 393 \$ 427 \$ (5) (64) \$ \$ 388 \$ 363 \$ \$ 2,246 \$ 2,091 \$ (613) (818) \$ \$ 1,633 \$ 1,273 \$ \$ 1,631 \$ 1,272 \$ \$ 2,163 \$ 2,589 \$ (587) (767) 2 1	(Mils.) (Mils.) (Mils.) \$ 2,328 \$ 2,308 \$ 6,471 9 159 68 (468) (228) (1,021) 45 126 (116) (139) (139) (408) \$ 1,775 \$ 2,226 \$ 4,994 83 (498) (406) \$ 1,858 \$ 1,728 \$ 4,588 \$ 393 \$ 427 \$ 1,283 (5) (64) 8 \$ 388 \$ 363 \$ 1,291 \$ 2,246 \$ 2,091 \$ 5,879 (613) (818) (1,810) \$ 1,633 \$ 1,273 \$ 4,069 2 1 2 \$ 1,631 \$ 1,272 \$ 4,067 \$ 2,163 \$ 2,589 \$ 6,285 (587) (767) (1,928) 2 1 2	(Mils.) (Mils.) (Mils.) \$ 2,328 \$ 2,308 \$ 6,471 \$ 9 159 68 (468) (228) (1,021) 45 126 (116) (139) (139) (408) \$ 1,775 \$ 2,226 \$ 4,994 83 (498) (406) \$ 1,858 \$ 1,728 \$ 4,588 \$ 393 \$ 427 \$ 1,283 (5) (64) 8 \$ 388 \$ 363 \$ 1,291 \$ 2,246 \$ 2,091 \$ 5,879 \$ (613) (818) (1,810) \$ \$ 1,633 \$ 1,273 \$ 4,069 \$ \$ 1,631 \$ 1,272 \$ 4,067 \$ \$ 2,163 \$ 2,589 \$ 6,285 \$ \$ 2,163 \$ 2,589 \$ 6,285 \$ \$ 2,163 \$ 2,589 \$ 6,285 \$ \$ 2,163 \$ 2,589 \$ 6,285 \$ \$ 2,163 \$ 2,589 \$ 6,285 \$ \$ 2,163 \$ 2,589 \$ 6,285 <t< td=""></t<>

TOTAL COMPANY SPECIAL ITEMS



	Third Quarter				First Nine Months			
		2012	(Mils.)				2	2013
	(I	Mils.)					(I	Mils.)
Personnel and Dealer-Related Items								
Separation-related actions*	\$	(18)	\$	(250)	\$	(290)	\$	(700)
Mercury discontinuation / Other dealer actions		(18)	_		_	(47)	_	
Total Personnel and Dealer-Related Items	\$	(36)	\$	(250)	\$	(337)	\$	(700)
Other Items								
U.S. pension lump sum program	\$	-	\$	(145)	\$	-	\$	(439)
Loss on sale of two component businesses		(1)		-		(174)		-
FCTA subsidiary liquidation		-		(103)		(4)		(103)
AAI consolidation		136		-		136		-
Other		(16)			_	(27)		<u>(15</u>)
Total Other Items	\$	119	\$	(248)	\$	(69)	\$	(557)
Total Special Items	\$	83	\$	(498)	\$	(406)	\$	<u>(1,257</u>)
Tax Special Items	\$	(26)	\$	(51)	\$	118	\$	77
Memo:								
Special Items impact on earnings per share**	\$	0.01	\$	(0.14)	\$	(0.07)	\$	(0.29)

^{*} For 2013, primarily related to separation costs for personnel at the Genk and U.K. facilities

^{**} Includes related tax effect on special items and tax special items

PRELIMINARY SECTOR INCOME STATEMENT DATA



	Third Quarter		First Nine Months		
	2012	2013	2012	2013	
	(Mils.)	(Mils.)	(Mils.)	(Mils.)	
Automotive Revenues	\$ 30,247	\$ 33,857	\$ 92,100	\$ 103,794	
Costs and Expenses					
Cost of sales	\$ 26,650	\$ 30,030	\$ 81,454	\$ 92,559	
Selling, administrative, and other expenses	2,092	2,382	6,460	7,351	
Total Costs and Expenses	\$ 28,742	\$ 32,412	\$ 87,914	\$ 99,910	
Interest expense	198	204	571	617	
Interest income and other income / (loss), net	427	200	675	686	
Equity in net income / (loss) of affiliated companies	124	287	298	763	
Income before income taxes Automotive	\$ 1,858	\$ 1,728	\$ 4,588	\$ 4,716	
Financial Services					
Revenues	\$ 1,925	\$ 2,119	\$ 5,728	\$ 6,087	
Costs and expenses					
Interest expense	764	762	2,388	2,173	
Depreciation on vehicles subject to operating leases	645	833	1,824	2,207	
Operating and other expenses	182	221	496	538	
Provision for credit and insurance losses	55	46	16	139	
Total Costs and Expenses	\$ 1,646	\$ 1,862	\$ 4,724	\$ 5,057	
Other income / (loss), net	104	100	260	270	
Equity in net income / (loss) of affiliated companies	5	6	27	17	
Income before income taxes Financial Services	\$ 388	\$ 363	\$ 1,291	\$ 1,317	
Total Company					
Income before income taxes	\$ 2,246	\$ 2,091	\$ 5,879	\$ 6,033	
Provision for / (Benefit from) income taxes	613	818	1,810	1,914	
Net income	\$ 1,633	\$ 1,273	\$ 4,069	\$ 4,119	
Less: Income / (Loss) attributable to non-controlling interests	2	1	2	3	
Net income attributable to Ford Motor Company	<u>\$ 1,631</u>	\$ 1,272	\$ 4,067	<u>\$ 4,116</u>	

AUTOMOTIVE SECTOR 2013 PRODUCTION VOLUMES*



		Quarter tual	Fourth (Fore	•
		O / (U)		O / (U)
	<u>Units</u>	2012	<u>Units</u>	2012
	(000)	(000)	(000)	(000)
North America	751	78	770	35
South America	125	21	110	(6)
Europe	323	4	335	(5)
Asia Pacific Africa	348	<u>84</u>	<u>380</u>	<u> 78</u>
Total	<u>1,547</u>	<u> 187</u>	<u>1,595</u>	102

^{*} Includes Ford brand and JMC brand vehicles produced by unconsolidated affiliates

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SELECTED MARKETS 2013 THIRD QUARTER DEALER STOCKS AND DEFINITION OF WHOLESALES*

	Third Q	uarter
	2012	2013
	(000)	(000)
U.S. Dealer Stocks		
September 30	450	578
June 30	455	550
Stock Change H / (L)	<u>(5</u>)	28
	<u> </u>	3
South America Dealer Stocks**		
September 30	34	54
June 30	41	<u>49</u>
Stock Change H / (L)	<u>(7)</u>	5
	L 1	2
Europe Dealer Stocks***		
September 30	139	136
June 30	165	156
Stock Change H / (L)	(26)	(20)
	L	
Asia Pacific Africa Dealer Stocks****		
September 30	119	131
June 30	<u>121</u>	<u>115</u>
Stock Change H / (L)	<u>(2</u>)	<u>16</u>
	L18	B
Total		
September 30	742	899
June 30	782	870
Stock Change H / (L)	<u>(40</u>)	29

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^{*} Wholesale unit volumes include all Ford badged units (whether produced by Ford or by an unconsolidated affiliate), units manufactured by Ford that are sold to other manufacturers and units distributed for other manufacturers, local brand vehicles produced by our Chinese joint venture JMC. Revenue from certain vehicles in wholesale unit volumes (specifically, Ford badged vehicles produced and distributed by our unconsolidated affiliates, as well as JMC brand vehicles) are not included in our revenue. Vehicles sold to daily rental car companies that are subject to a guaranteed repurchase option (i.e., rental repurchase), as well as other sales of finished vehicles for which the recognition of revenue is deferred (e.g., consignments), also are included in wholesale unit volumes

^{**} South America dealer stocks are based, in part, on estimated vehicle registrations for the six markets we track

^{***} Europe dealer stocks are based, in part, on estimated vehicle registrations for the 19 markets we track

^{****} Asia Pacific Africa dealer stocks are based, in part, on estimated vehicle sales for the 11 markets we track

AUTOMOTIVE SECTOR MARKET RESULTS*



	Third Quarter				First Nine Months			
	2012		2013	_	2012		2013	_
<u>U.S.</u>		_		_		_		_
Industry SAAR (Mils.)	14.8		16.1		14.6		15.8	
Market share	14.8	%	14.9	%	15.2	%	15.8	%
South America**								
Industry SAAR (Mils.)	5.8		5.5		5.5		5.6	
Marketshare	8.4	%	9.5	%	9.0	%	9.5	%
Europe***								
Industry SAAR (Mils.)	13.7		13.7		14.1		13.6	
Marketshare	7.8	%	8.0	%	8.0	%	8.0	%
Asia Pacific Africa****								
Industry SAAR (Mils.)	32.3		35.1		32.7		35.2	
Marketshare	3.1	%	3.7	%	2.6	%	3.4	%

^{*} Includes medium and heavy trucks

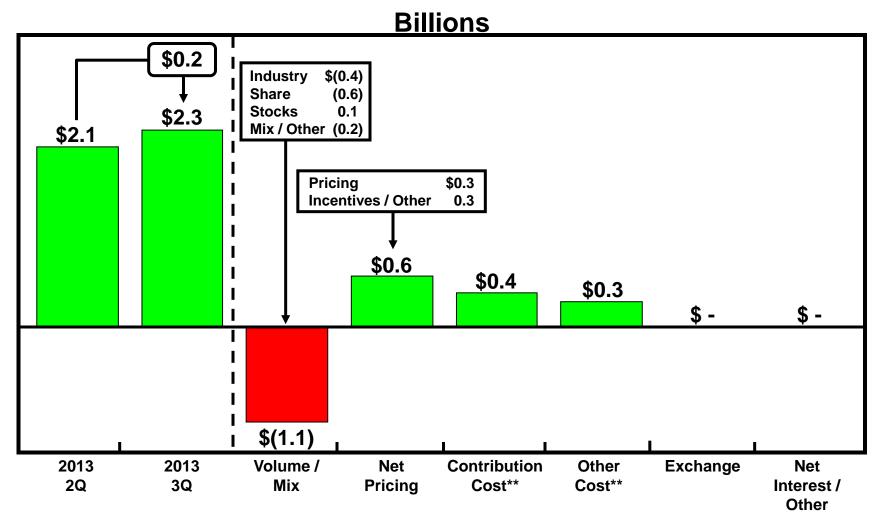
^{**} South America industry SAAR and market share are based, in part, on estimated vehicle registrations for the six markets we track

^{***} Europe industry SAAR and market share are based, in part, on estimated vehicle registrations for the 19 markets we track

^{****} Asia Pacific Africa industry SAAR and market share are based, in part, on estimated vehicle sales for the 11 markets we track; market share includes Ford brand and JMC brand vehicles produced in China by unconsolidated affiliates

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AUTOMOTIVE SECTOR 2013 THIRD QUARTER PRE-TAX RESULTS COMPARED WITH 2013 SECOND QUARTER*



^{*} Excludes special items; see Appendix for detail and reconciliation to GAAP

^{**} Cost changes are measured primarily at present-year exchange, and exclude special items and discontinued operations. In addition, costs that vary directly with volume, such as material, freight, and warranty costs, are measured at present-year volume and mix

AUTOMOTIVE SECTOR AUTOMOTIVE DEBT



	Dec. 31,	2013			
	2012	June 30	Sep. 30		
	(Bils.)	(Bils.)	(Bils.)		
Public unsecured debt	\$ 5.3	\$ 6.7	\$ 6.7		
Convertible notes	8.0	0.8	8.0		
U.S. Dept. of Energy Loans / Ex-Im	5.9	5.6	5.5		
Other Debt (including International)	2.3	2.7	2.8		
Total Automotive Debt	<u>\$ 14.3</u>	<u>\$ 15.8</u>	<u>\$ 15.8</u>		
Memo:					
Automotive Debt payable within one year	\$ 1.4	\$ 1.2	\$ 1.3		

AUTOMOTIVE SECTOR NET INTEREST RECONCILIATION TO GAAP



	Third Quarter		First Nine Months	
	2012	2013	2012	2013
	(Mils.)	(Mils.)	(Mils.)	(Mils.)
Interest expense (GAAP)	\$ (198)	\$ (204)	\$ (571)	\$ (617)
Interest income (GAAP)	68	38	220	125
Subtotal	\$ (130)	\$ (166)	\$ (351)	\$ (492)
Adjusted for items included / excluded from net interest				
Include: Gains / (Losses) on cash equiv. and marketable securities*	33	34	64	(7)
Include: Gains / (Losses) on extinguishment of debt	-	-	-	(18)
Other	<u>(19</u>)	(29)	<u>(55</u>)	(80)
Net Interest	<u>\$ (116</u>)	<u>\$ (161</u>)	<u>\$ (342</u>)	<u>\$ (597</u>)

^{*} Excludes mark-to-market adjustments of our investment in Mazda



AUTOMOTIVE SECTOR GROSS CASH RECONCILIATION TO GAAP

	2012		2013		
	Sep. 30	Dec. 31	Mar. 31	June 30	Sep. 30
	(Bils.)	(Bils.)	(Bils.)	(Bils.)	(Bils.)
Cash and cash equivalents	\$ 6.2	\$ 6.2	\$ 6.0	\$ 5.5	\$ 5.7
Marketable securities	17.9	18.2	18.2	20.2	20.4
Total cash and marketable securities (GAAP)	\$ 24.1	\$ 24.4	\$ 24.2	\$ 25.7	\$ 26.1
Securities in transit*		(0.1)		<u>-</u> _	
Gross cash	\$ 24.1	\$ 24.3	\$ 24.2	\$ 25.7	\$ 26.1

^{*} The purchase or sale of marketable securities for which the cash settlement was not made by period end and for which there was a payable or receivable recorded on the balance sheet at period end



AUTOMOTIVE SECTOR OPERATING-RELATED CASH FLOWS RECONCILIATION TO GAAP

	Third Quarter		First Nine Months	
	2012	2013	2012	2013
	(Bils.)	(Bils.)	(Bils.)	(Bils.)
Cash flows from operating activities of continuing operations (GAAP)	\$ 1.4	\$ 2.0	\$ 4.1	\$ 6.4
Items included in operating-related cash flows				
Capital expenditures	(1.3)	(1.5)	(3.6)	(4.6)
Proceeds from the exercise of stock options	-	0.1	-	0.3
Net cash flows from non-designated derivatives	(0.3)	(0.1)	(0.6)	(0.3)
Items not included in operating-related cash flows				
Cash impact of Job Security Benefits and personnel-reduction actions	-	0.1	0.3	0.2
Pension contributions	0.6	1.1	2.5	3.9
Tax refunds and tax payments from affiliates	-	-	(0.1)	(0.3)
Settlement of outstanding obligation with affiliates	-	-	(0.3)	-
Other	0.3	(0.1)	0.1	
Operating-related cash flows	\$ 0.7	\$ 1.6	\$ 2.4	\$ 5.6