

2020

# TCFD INDEX



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The Task Force on Climate-related Financial Disclosures (TCFD) has developed a voluntary, consistent, climate-related financial risk disclosure framework for companies to provide information to investors, lenders, insurers and other stakeholders. Ford is a proud supporter of TCFD.

Topic	Disclosure Focus Area	Disclosure	Response
Governance	Disclose the organization's governance around climate-related risks and opportunities.	a) Describe the board's oversight of climate-related risks and opportunities.	See our most current <a href="#">CDP Climate Change Response (C1.1)</a> <a href="#">Sustainability Report 2020</a> > Governance, pages 14–15 <a href="#">Environmental, Social, and Governance Review</a> <a href="#">Charter of the Sustainability and Innovation (S&amp;I) Committee of the Board of Directors</a>
		b) Describe management's role in assessing and managing climate-related risks and opportunities.	See our most current <a href="#">CDP Climate Change Response (C1.2) (C1.2a) (C2.2) (C2.2a) (C2.2b)</a> <a href="#">Sustainability Report 2020</a> > Governance, pages 14–15
Strategy	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy and financial planning.	a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.	See our most current <a href="#">CDP Climate Change Response (C2)</a> <a href="#">Sustainability Report 2020</a> > Our Issues-Specific Strategies, page 7 <a href="#">Annual Report 2019</a> , page 8, pages 12–13 and pages 18–19
		b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	See our most current <a href="#">CDP Climate Change Response (C2.3) (C2.3a) (C2.4) (C2.4a) (C2.5) (C2.6) (C3.1c)</a>
		c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	See our most current <a href="#">CDP Climate Change Response (C3.1c) (C3.1d) (C3.1e)</a> <a href="#">Climate Change Scenario Report</a> , pages 5–19 <a href="#">Sustainability Report 2020</a> > Our Issues-Specific Strategies, page 7

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Risk Management	Disclose how the organization identifies, assesses and manages climate-related risks.	a) Describe the organization's processes for identifying and assessing climate-related risks.	See our most current <a href="#">CDP Climate Change Response</a> (C2.2a) (C2.2b) (C2.2c) (C2.3) (C2.4) <a href="#">Annual Report 2019</a> , page 8, pages 12–13 and pages 18–19 <a href="#">Sustainability Report 2020</a> > Our Issues-Specific Strategies, page 7
		b) Describe the organization's processes for managing climate-related risks.	See our most current <a href="#">CDP Climate Change Response</a> (C2.2d) (C2.3a) <a href="#">Sustainability Report 2020</a> > Prioritizing Key Issues, pages 8–9 <a href="#">Annual Report 2019</a> , page 18
		c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	See our most current <a href="#">CDP Climate Change Response</a> (C1.2a) (C2.2) (C2.2b) (C2.3a) <a href="#">Climate Change Scenario Report</a> > Ford's Climate Strategy, pages 3–4 <a href="#">Sustainability Report 2020</a> > Our Issues-Specific Strategies, page 7
Metrics and Targets	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities.	a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	<a href="#">Performance Data</a> , pages 8–10 See our most current <a href="#">CDP Climate Change Response</a> (C1.3) (C2.3a) (C5) (C6) (C7) (C8) (C9) (C11) See our most current <a href="#">CDP Water Response</a> (W4.1) <a href="#">Climate Change Scenario Report</a> <a href="#">Sustainability Report 2020</a> > Climate Change Strategy, pages 33–35
		b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	<a href="#">Performance Data</a> , page 8 See our most current <a href="#">CDP Climate Change Response</a> (C6.5) (C7) <a href="#">Sustainability Report 2020</a> > Energy and Emissions, pages 41–42
		c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	See our most current <a href="#">CDP Climate Change Response</a> (C4) <a href="#">Sustainability Report 2020</a> > Our Goals and Progress, pages 10–12 <a href="#">Sustainability Report 2020</a> > Protecting Our Planet, pages 33–39, 41–42, 44–46
		Sales-weighted average fleet fuel economy, by region.	<a href="#">Performance Data</a> , page 8 <a href="#">Sustainability Report 2020</a> > Alternative Fuels and Powertrains, pages 37–39 <a href="#">Sustainability Report 2020</a> > Improving Fuel Economy, pages 36–37

Topic	Disclosure Focus Area	Disclosure	Response
Metrics and Targets <i>continued</i>	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities. <i>continued</i>	Revenues/savings from investments in low-carbon alternatives (e.g., R&D, equipment, products or services).	See our most current <a href="#">CDP Climate Change Response</a> (C4.3b) (C4.5a) (C2.4a)
		Vehicle sales (historical, current and projected) by category (e.g., gas vehicles, diesel vehicles, battery electric vehicles, plug-in hybrid electric vehicles, alternative-powered vehicles (LPG, CNG, fuel cells, compressed air).	Global Vehicle Sales 9,595 zero-emission vehicles (JMC brand (light bus/truck): 598+8,964 <sup>1</sup> (Sub-B); Ford brand: 33) 61,223 hybrid vehicles 9,085 plug-in hybrid vehicles See our most current <a href="#">CDP Climate Change Response</a> (C2.4a) (C4.5a) (C-TO9.3/C-TS9.3) <a href="#">Annual Report 2019</a> , page 5
		Expenditures (OpEx) for R&D for low-carbon transportation equipment or transportation services.	See our most current <a href="#">CDP Climate Change Response</a> (C2.3a) (C2.4a) (C4.5a)
		Road vehicles – geographic breakdown of GHG emissions: emissions and/or emission intensity of products for key geographies against regulatory requirements/targets.	See our most current <a href="#">CDP Climate Change Response</a> (C-TO7.8) (C-TO8.4) <a href="#">Performance Data</a> , page 8 <a href="#">Sustainability Report 2020</a> > Alternative Fuels and Powertrains, pages 37–39
		Life cycle reporting of GHG emissions of Transportation products (air, ship, rail, truck, auto).	See our most current <a href="#">CDP Climate Change Response</a> (C6.5) (C-TO7.8)
		Investments (CapEx) in low-carbon transportation equipment or transportation services.	See our most current <a href="#">CDP Climate Change Response</a> (C2.3a) (C2.4a) (C4.3c) <a href="#">Sustainability Report 2020</a> > Our Goals and Progress, pages 10–12 <a href="#">Sustainability Report 2020</a> > Alternative Fuels and Powertrains, pages 37–39 <a href="#">Sustainability Report 2020</a> > Reducing Our Vehicle Footprint, pages 35–38 <a href="#">Sustainability Report 2020</a> > Scaling Up Electrification, pages 47–48 <a href="#">Sustainability Report 2020</a> > Mobility Solutions, pages 49–51 Press release: <a href="#">Ford is investing more than \$11.5 billion in electrified vehicles through 2022</a>

1 Sub-B passenger vehicles JV China included this year.



Ford Motor Company  
One American Road (207-E6)  
Dearborn, MI 48126, U.S.A.  
[www.sustainability.ford.com](http://www.sustainability.ford.com)

