

**FORD MOTOR COMPANY AND SUBSIDIARIES**  
**CONDENSED SECTOR STATEMENT OF CASH FLOWS**  
(in millions)

For the years ended December 31,

	2013		2012		2011	
	Automotive	Financial Services	Automotive	Financial Services	Automotive	Financial Services
<b>Cash flows from operating activities of continuing operations</b>						
Net cash provided by/(used in) operating activities (Note 25)	\$ 7,738	\$ 3,352	\$ 6,266	\$ 2,043	\$ 9,368	\$ 418
<b>Cash flows from investing activities of continuing operations</b>						
Capital spending	(6,566)	(31)	(5,459)	(29)	(4,272)	(21)
Acquisitions of finance receivables and operating leases (excluding wholesale and other)	—	(43,424)	—	(36,531)	—	(33,252)
Collections of finance receivables and operating leases (excluding wholesale and other)	—	33,966	—	31,570	—	33,337
Net change in wholesale and other receivables	—	(3,044)	—	(1,178)	—	(1,989)
Purchases of securities	(89,676)	(30,317)	(73,100)	(22,035)	(44,353)	(24,370)
Sales and maturities of securities	87,799	30,448	70,202	23,748	43,525	27,270
Cash change due to initial consolidation of businesses	9	—	191	—	—	—
Proceeds from sale of business	—	—	54	12	310	23
Settlements of derivatives	(284)	67	(788)	51	135	218
Proceeds from sales of retail finance receivables (Note 23)	—	495	—	—	—	—
Investing activity (to)/from Financial Services	445	—	925	—	2,903	—
Elimination of cash balances upon disposition of discontinued/held-for-sale operations	—	—	—	—	(69)	—
Other	162	19	(49)	(12)	280	185
Net cash provided by/(used in) investing activities	(8,111)	(11,821)	(8,024)	(4,404)	(1,541)	1,401
<b>Cash flows from financing activities of continuing operations</b>						
Cash dividends	(1,574)	—	(763)	—	—	—
Purchases of Common Stock	(213)	—	(125)	—	—	—
Changes in short-term debt	(133)	(2,794)	154	1,054	(396)	3,237
Proceeds from issuance of other debt	2,250	38,293	1,553	30,883	2,452	33,469
Principal payments on other debt	(1,439)	(26,514)	(810)	(28,601)	(8,058)	(35,037)
Financing activity to/(from) Automotive	—	(445)	—	(925)	—	(2,903)
Other	287	(30)	31	128	70	22
Net cash provided by/(used in) financing activities	(822)	8,510	40	2,539	(5,932)	(1,212)
Effect of exchange rate changes on cash and cash equivalents	(93)	56	—	51	(231)	72
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>\$ (1,288)</b>	<b>\$ 97</b>	<b>\$ (1,718)</b>	<b>\$ 229</b>	<b>\$ 1,664</b>	<b>\$ 679</b>
<b>Cash and cash equivalents at January 1</b>	<b>\$ 6,247</b>	<b>\$ 9,412</b>	<b>\$ 7,965</b>	<b>\$ 9,183</b>	<b>\$ 6,301</b>	<b>\$ 8,504</b>
Net increase/(decrease) in cash and cash equivalents	(1,288)	97	(1,718)	229	1,664	679
<b>Cash and cash equivalents at December 31</b>	<b>\$ 4,959</b>	<b>\$ 9,509</b>	<b>\$ 6,247</b>	<b>\$ 9,412</b>	<b>\$ 7,965</b>	<b>\$ 9,183</b>

The accompanying notes are part of the financial statements.