

## Selected Financial Data

On January 1, 2010, we adopted the new accounting standard regarding consolidation of variable interest entities (“VIEs”). We have applied the standard retrospectively to periods covered in this Report, and present prior-year financial statement data on a basis that is revised for the application of this standard. In addition, we have reclassified certain prior year amounts on our consolidated financial statements to conform to current year presentation. The following table sets forth selected financial data for each of the last five years (dollar amounts in millions, except for per share amounts):

<b>SUMMARY OF INCOME</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Total Company</b>					
Revenues	\$ 146,917	\$ 133,559	\$ 135,605	\$ 128,122	\$ 115,125
Income/(Loss) before income taxes	\$ 7,001	\$ 7,720	\$ 8,681	\$ 7,149	\$ 2,599
Provision for/(Benefit from) income taxes	(147)	2,056	(11,541)	592	(113)
Income/(Loss) from continuing operations	7,148	5,664	20,222	6,557	2,712
Income/(Loss) from discontinued operations	—	—	—	—	5
Net income/(loss)	7,148	5,664	20,222	6,557	2,717
Less: Income/(Loss) attributable to noncontrolling interests	(7)	(1)	9	(4)	—
Net income/(loss) attributable to Ford Motor Company	<u>\$ 7,155</u>	<u>\$ 5,665</u>	<u>\$ 20,213</u>	<u>\$ 6,561</u>	<u>\$ 2,717</u>
<b>Automotive Sector</b>					
Revenues	\$ 139,369	\$ 126,567	\$ 128,168	\$ 119,280	\$ 103,868
Income/(Loss) before income taxes	5,329	6,010	6,250	4,146	785
<b>Financial Services Sector</b>					
Revenues	\$ 7,548	\$ 6,992	\$ 7,437	\$ 8,842	\$ 11,257
Income/(Loss) before income taxes	1,672	1,710	2,431	3,003	1,814
<b>Amounts Per Share Attributable to Ford Motor Company Common and Class B Stock</b>					
Average number of shares of Ford Common and Class B Stock outstanding (in millions)	3,935	3,815	3,793	3,449	2,992
Basic income/(loss)	\$ 1.82	\$ 1.48	\$ 5.33	\$ 1.90	\$ 0.91
Diluted income/(loss)	1.76	1.42	4.94	1.66	0.86
Cash dividends declared	0.40	0.15	0.05	—	—
Common Stock price range (NYSE Composite Intraday)					
High	18.02	13.08	18.97	17.42	10.37
Low	12.10	8.82	9.05	9.75	1.50
<b>SECTOR BALANCE SHEET DATA AT YEAR-END</b>					
<b>Assets</b>					
Automotive sector	\$ 90,326	\$ 86,458	\$ 78,786	\$ 64,606	\$ 79,118
Financial Services sector	115,057	105,012	100,612	102,407	118,040
Intersector elimination	(1,631)	(252)	(1,112)	(2,083)	(3,224)
Total assets	<u>\$ 203,752</u>	<u>\$ 191,218</u>	<u>\$ 178,286</u>	<u>\$ 164,930</u>	<u>\$ 193,934</u>
<b>Debt</b>					
Automotive sector	\$ 15,683	\$ 14,256	\$ 13,094	\$ 19,077	\$ 33,610
Financial Services sector	99,005	90,802	86,595	85,112	98,671
Intersector elimination (a)	—	—	(201)	(201)	(646)
Total debt	<u>\$ 114,688</u>	<u>\$ 105,058</u>	<u>\$ 99,488</u>	<u>\$ 103,988</u>	<u>\$ 131,635</u>
<b>Total Equity/(Deficit)</b>	\$ 26,416	\$ 15,989	\$ 15,071	\$ (642)	\$ (7,782)

(a) Debt related to Ford's acquisition of Ford Credit debt securities.