

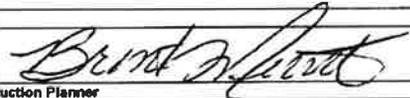
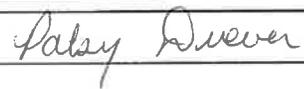
**O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex**

Substance & CAS No:	Ethylbenzene	108-88-3
Other Substances at the Facility for which a Plan has been developed:	Toluene, Xylene, Methyl Alcohol, Sulphuric Acid and Zinc	
Facility Identification and Site Address		
Company Name	Ford Motor Company of Canada Limited	
Facility Name	Oakville Assembly Complex	
Facility Address	Physical Address	Mailing Address (if different)
	The Canadian Road Oakville, ON L6J 5E4	P.O. Box 1300 Oakville, ON L6J 5C9
Spatial Coordinates of Facility	607440 m E, 4815259 m N	Expressed as UTM within NAD
Number of Employees	2967	
NPRI ID Number	3419	
Ontario MOE ID Number	6763	
Parent Company Information		
Parent Company Name	Ford Motor Company of Canada Limited	
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4	
Percent Ownership	100%	
Parent Company Contact	Blake Smith	
Primary North American Industrial Classification System Code (NAICS)		
	Code	Description
2-digit NAICS Code	33	Manufacturing
4-digit NAICS Code	336	Transportation Equipment Manufacturing
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing
Company Contact Information		
Facility public contact	Name	Blake Smith
	Title	Director, EEVS
	Email	bsmith29@ford.com
	Telephone #	905-845-2511 x1209
	Fax #	905-845-5360
		The Canadian Road Oakville, ON L6J 5E4
Toxic Substance Reduction Planner Information		
Planner Responsible for Making Recommendations	Name	Patsy Duever
	Company	Dillon Consulting Limited
	License #	TSRP0119
	Email	pduever@dillon.ca
	Telephone #	519-571-9833 x3106
	Fax #	519-571-7424
Planner Responsible for Certification	Name	Patsy Duever
	Company	Dillon Consulting Limited
	License #	TSRP0119
	Email	pduever@dillon.ca
	Telephone #	519-571-9833 x3106
	Fax #	519-571-7424
		Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for ethylbenzene, prepared by Oakville Assembly Complex, dated December 20, 2012.
Statement of Intent
Oakville Assembly Complex intends to reduce the use of ethylbenzene by implementing selected reduction options.
Objective
Oakville Assembly Complex will reduce the use of ethylbenzene by reducing our use of paints and solvents in vehicle painting operations.
Description of Substance and Use/Creation
For a description of how, when, where, and why ethylbenzene is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.

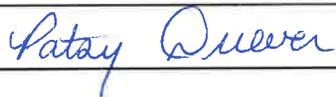
Options to be implemented											
Option Category	Option Description	Estimated Reductions (tonne/yr and %)									Timeline to Achieve Reductions
		Use	Creation	Release To Air	Release to Water	Release to Land	On-Site Disposal	Off-Site Disposal	Off-Site Recycle	Contained In Product	
1. Materials/feedstock substitution	Continue trials of low VOC booth cleaners as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<1 <1%	N/A	<1 <1%	N/A	N/A	N/A	<0.001 <1%	<1 <1%	<0.001 <1%	Dec. 2013
3. Equipment or process modification	Continue to increase block size as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<1 <2%	N/A	<1 <2%	N/A	N/A	N/A	<0.001 <2%	<1 <2%	<0.001 <2%	Dec. 2013
7. Training or improved operating practices	Continue to implement "lockout" practice on all valves in paint booths as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<1 <1%	N/A	<1 <1%	N/A	N/A	N/A	<0.001 <1%	<1 <1%	<0.001 <1%	Dec. 2013

Certifications (s. 19)			
Highest Ranking Employee			
As of December 20, 2012, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.			
Ethylbenzene			
HRE:		Date:	12/20/12
Toxic Substance Reduction Planner			
As of December 20, 2012, I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.			
Ethylbenzene			
TSRP:		Date:	12/20/12

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Substance & CAS No:	Methyl alcohol	67-56-1	
Other Substances at the Facility for which a Plan has been developed:	Ethylbenzene, Toluene, Xylene, Sulphuric Acid and Zinc		
Facility Identification and Site Address			
Company Name	Ford Motor Company of Canada Limited		
Facility Name	Oakville Assembly Complex		
Facility Address	Physical Address	Mailing Address (if different)	
	The Canadian Road	P.O. Box 1300	
	Oakville, ON L6J 5E4	Oakville, ON L6J 5C9	
Spatial Coordinates of Facility	607440 m E, 4815259 m N	<i>Expressed as UTM within NAD</i>	
Number of Employees	2967		
NPRI ID Number	3419		
Ontario MOE ID Number	6763		
Parent Company Information			
Parent Company Name	Ford Motor Company of Canada Limited		
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4		
Percent Ownership	100%		
Parent Company Contact	Blake Smith		
Primary North American Industrial Classification System Code (NAICS)			
	Code	Description	
2-digit NAICS Code	33	Manufacturing	
4-digit NAICS Code	336	Transportation Equipment Manufacturing	
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing	
Company Contact Information			
Facility public contact	Name	Blake Smith	The Canadian Road Oakville, ON L6J 5E4
	Title	Director, EEVS	
	Email	bsmith29@ford.com	
	Telephone #	905-845-2511 x1209	
	Fax #	905-845-5360	
Toxic Substance Reduction Planner Information			
Planner Responsible for Making Recommendations	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	
Planner Responsible for Certification	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Plan Summary Statement			
This plan summary accurately reflects the content of the toxic substance reduction plan for methyl alcohol, prepared by Oakville Assembly Complex, dated December 20, 2012.			
Statement of Intent			
Oakville Assembly Complex does not intend to reduce the use of methyl alcohol as no options were identified as technically and economically feasible.			
Objective			
While OAC has not identified technically and economically feasible options for the reduction of methyl alcohol, the facility will continue to monitor industry standards for windshield washer fluid usage and composition.			
Description of Substance and Use/Creation			
For a description of how, when, where, and why methyl alcohol is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.			
Options to be Implemented			
As no options were identified as technically and economically feasible, the facility does not intend to implement any options.			
Certifications (s. 19)			
Highest Ranking Employee			
As of December 20, 2012, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.			
<i>Methyl alcohol</i>			
HRE:		Date:	12/20/12
Toxic Substance Reduction Planner			
As of December 20, 2012, I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.			
<i>Methyl alcohol</i>			
TSRP:		Date:	12/20/12

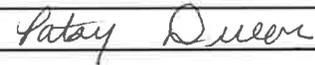
**O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex**

Substance & CAS No:	Sulphuric Acid	7664-93-9	
Other Substances at the Facility for which a Plan has been developed:	Ethylbenzene, Toluene, Xylene, Methyl Alcohol and Zinc		
Facility Identification and Site Address			
Company Name	Ford Motor Company of Canada Limited		
Facility Name	Oakville Assembly Complex		
Facility Address	Physical Address	Mailing Address (if different)	
	The Canadian Road Oakville, ON L6J 5E4	P.O. Box 1300 Oakville, ON L6J 5C9	
Spatial Coordinates of Facility	607440 m E, 4815259 m N	<i>Expressed as UTM within NAD</i>	
Number of Employees	2967		
NPRI ID Number	3419		
Ontario MOE ID Number	6763		
Parent Company Information			
Parent Company Name	Ford Motor Company of Canada Limited		
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4		
Percent Ownership	100%		
Parent Company Contact	Blake Smith		
Primary North American Industrial Classification System Code (NAICS)			
	Code	Description	
2-digit NAICS Code	33	Manufacturing	
4-digit NAICS Code	336	Transportation Equipment Manufacturing	
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing	
Company Contact Information			
Facility public contact	Name	Blake Smith	The Canadian Road Oakville, ON L6J 5E4
	Title	Director, EEVS	
	Email	bsmith29@ford.com	
	Telephone #	905-845-2511 x1209	
	Fax #	905-845-5360	
Toxic Substance Reduction Planner Information			
Planner Responsible for Making Recommendations	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	
Planner Responsible for Certification	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	

**O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex**

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for sulphuric acid, prepared by Oakville Assembly Complex, dated December 20, 2012.
Statement of Intent
Oakville Assembly Complex does not intend to reduce the use of sulphuric acid as no options were identified as technically and economically feasible.
Objective
While OAC has not identified any reduction options as technically and economically feasible, the facility will continue to monitor industry standards for pH adjustment in industrial wastewater treatment.
Description of Substance and Use/Creation
<i>For a description of how, when, where, and why sulphuric acid is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.</i>

Options to be Implemented
As no options were identified as technically and economically feasible, the facility does not intend to implement any options.

Certifications (s. 19)
Highest Ranking Employee
<i>As of December 20, 2012, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.</i>
<i>Sulphuric Acid</i>
HRE:  Date: 12/20/12.
Toxic Substance Reduction Planner
<i>As of December 20, 2012, I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.</i>
<i>Sulphuric Acid</i>
TSRP:  Date: 12/20/12

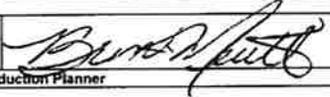
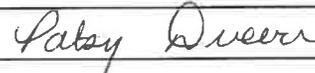
O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Substance & CAS No:	Toluene	108-88-3	
Other Substances at the Facility for which a Plan has been developed:	Ethylbenzene, Xylene, Methyl Alcohol, Sulphuric Acid and Zinc		
Facility Identification and Site Address			
Company Name	Ford Motor Company of Canada Limited		
Facility Name	Oakville Assembly Complex		
Facility Address	Physical Address	Mailing Address (if different)	
	The Canadian Road Oakville, ON L6J 5E4	P.O. Box 1300 Oakville, ON L6J 5C9	
	607440 m E, 4815259 m N	<i>Expressed as UTM within NAD</i>	
Spatial Coordinates of Facility	607440 m E, 4815259 m N	<i>Expressed as UTM within NAD</i>	
Number of Employees	2967		
NPRI ID Number	3419		
Ontario MOE ID Number	6763		
Parent Company Information			
Parent Company Name	Ford Motor Company of Canada Limited		
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4		
Percent Ownership	100%		
Parent Company Contact	Blake Smith		
Primary North American Industrial Classification System Code (NAICS)			
	Code	Description	
2-digit NAICS Code	33	Manufacturing	
4-digit NAICS Code	336	Transportation Equipment Manufacturing	
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing	
Company Contact Information			
Facility public contact	Name	Blake Smith	The Canadian Road Oakville, ON L6J 5E4
	Title	Director, EEVS	
	Email	bsmith29@ford.com	
	Telephone #	905-845-2511 x1209	
	Fax #	905-845-5360	
Toxic Substance Reduction Planner Information			
Planner Responsible for Making Recommendations	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	
Planner Responsible for Certification	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for toluene, prepared by Oakville Assembly Complex, dated December 20, 2012.
Statement of Intent
Oakville Assembly Complex intends to reduce the use of toluene by implementing selected reduction options.
Objective
Oakville Assembly Complex will reduce the use of toluene by reducing our use of paints and solvents in vehicle painting operations.
Description of Substance and Use/Creation
For a description of how, when, where, and why toluene is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.

Option Category	Option Description	Options to be Implemented									Timeline to Achieve Reductions
		Estimated Reductions (tonne/yr and %)									
		Use	Creation	Release To Air	Release to Water	Release to Land	On-Site Disposal	Off-Site Disposal	Off-Site Recycle	Contained in Product	
1. Materials/feedstock substitution	Continue trials of low VOC booth cleaners as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<0.1	N/A	<0.1	N/A	N/A	N/A	<0.01	<0.1	<0.01	Dec. 2013
		<1%		<1%				<1%	<1%	<1%	
3. Equipment or process modification	Continue to increase block size as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<0.3	N/A	<0.2	N/A	N/A	N/A	<0.01	<0.1	<0.01	Dec. 2013
		<2%		<2%				<2%	<2%	<2%	
7. Training or improved operating practices	Continue to implement "lockout" practice on all valves in paint booths as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<0.1	N/A	<0.1	N/A	N/A	N/A	<0.01	<0.1	<0.01	Dec. 2013
		<1%		<1%				<1%	<1%	<1%	

Certifications (s. 19)			
Highest Ranking Employee			
As of December 20, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.			
Toluene			
HRE:		Date:	12/20/12
Toxic Substance Reduction Planner			
As of December 20, 2012 I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.			
Toluene			
TSRP:		Date:	12/20/12

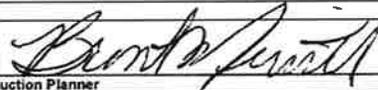
**O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex**

Substance & CAS No:	Xylene	1330-20-7
Other Substances at the Facility for which a Plan has been developed:	Ethylbenzene, Toluene, Methyl Alcohol, Sulphuric Acid and Zinc	
Facility Identification and Site Address		
Company Name	Ford Motor Company of Canada Limited	
Facility Name	Oakville Assembly Complex	
Facility Address	Physical Address	Mailing Address (if different)
	The Canadian Road Oakville, ON L6J 5E4	P.O. Box 1300 Oakville, ON L6J 5C9
Spatial Coordinates of Facility	607440 m E, 4815259 m N	Expressed as UTM within NAD
Number of Employees	2967	
NPRI ID Number	3419	
Ontario MOE ID Number	6763	
Parent Company Information		
Parent Company Name	Ford Motor Company of Canada Limited	
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4	
Percent Ownership	100%	
Parent Company Contact	Blake Smith	
Primary North American Industrial Classification System Code (NAICS)		
	Code	Description
2-digit NAICS Code	33	Manufacturing
4-digit NAICS Code	336	Transportation Equipment Manufacturing
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing
Company Contact Information		
Facility public contact	Name	Blake Smith
	Title	Director, EEVS
	Email	bsmith29@ford.com
	Telephone #	905-845-2511 x1209
	Fax #	905-845-5360
		The Canadian Road Oakville, ON L6J 5E4
Toxic Substance Reduction Planner Information		
Planner Responsible for Making Recommendations	Name	Patsy Duever
	Company	Dillon Consulting Limited
	License #	TSRP0119
	Email	pduever@dillon.ca
	Telephone #	519-571-9833 x3106
	Fax #	519-571-7424
Planner Responsible for Certification	Name	Patsy Duever
	Company	Dillon Consulting Limited
	License #	TSRP0119
	Email	pduever@dillon.ca
	Telephone #	519-571-9833 x3106
	Fax #	519-571-7424
		Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5

**O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex**

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for xylene, prepared by Oakville Assembly Complex, dated December 20, 2012.
Statement of Intent
Oakville Assembly Complex intends to reduce the use of xylene by implementing selected reduction options.
Objective
Oakville Assembly Complex will reduce the use of xylene by reducing our use of paints and solvents in vehicle painting operations.
Description of Substance and Use/Creation
For a description of how, when, where, and why xylene is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.

Option Category	Option Description	Options to be Implemented									Timeline to Achieve Reductions
		Estimated Reductions (tonne/yr and %)									
		Use	Creation	Release To Air	Release to Water	Release to Land	On-Site Disposal	Off-Site Disposal	Off-Site Recycle	Contained in Product	
1. Materials/feedstock substitution	Continue trials of low VOC booth cleaners as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<2	N/A	<1	N/A	N/A	N/A	<0.01	<2	<0.01	Dec. 2013
		<1%		<1%				<1%	<1%	<1%	
3. Equipment or process modification	Continue to increase block size as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<5	N/A	<1	N/A	N/A	N/A	<0.01	<4	<0.01	Dec. 2013
		<2%		<2%				<2%	<2%	<2%	
7. Training or improved operating practices	Continue to implement "lockout" practice on all valves in paint booths as part of OAC's existing VOC Reduction Plan with the ISO 14001 EMS	<2	N/A	<1	N/A	N/A	N/A	<0.01	<2	<0.01	Dec. 2013
		<1%		<1%				<1%	<1%	<1%	

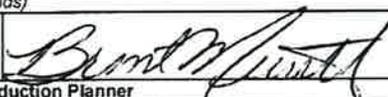
Certifications (s. 19)			
Highest Ranking Employee			
As of December 2012, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.			
Xylene			
HRE:		Date:	12/20/12
Toxic Substance Reduction Planner			
As of December 20, 2012 I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.			
Xylene			
TSRP:		Date:	12/20/12

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Substance & CAS No:	Zinc (and its compounds)	N/A	
Other Substances at the Facility for which a Plan has been developed:	Ethylbenzene, Toluene, Xylene, Methyl Alcohol, Sulphuric Acid and Zinc		
Facility Identification and Site Address			
Company Name	Ford Motor Company of Canada Limited		
Facility Name	Oakville Assembly Complex		
Facility Address	Physical Address	Mailing Address (if different)	
	The Canadian Road Oakville, ON L6J 5E4	P.O. Box 1300 Oakville, ON L6J 5C9	
Spatial Coordinates of Facility	607440 m E, 4815259 m N	<i>Expressed as UTM within NAD</i>	
Number of Employees	2967		
NPRI ID Number	3419		
Ontario MOE ID Number	6763		
Parent Company Information			
Parent Company Name	Ford Motor Company of Canada Limited		
Parent Company Address	The Canadian Road, Oakville, ON, L6J 5E4		
Percent Ownership	100%		
Parent Company Contact	Blake Smith		
Primary North American Industrial Classification System Code (NAICS)			
	Code	Description	
2-digit NAICS Code	33	Manufacturing	
4-digit NAICS Code	336	Transportation Equipment Manufacturing	
6-digit NAICS Code	336110	Automotive and Light Duty Motor Vehicle Manufacturing	
Company Contact Information			
Facility public contact	Name	Blake Smith	The Canadian Road Oakville, ON L6J 5E4
	Title	Director, EEVS	
	Email	bsmith29@ford.com	
	Telephone #	905-845-2511 x1209	
	Fax #	905-845-5360	
Toxic Substance Reduction Planner Information			
Planner Responsible for Making Recommendations	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	
Planner Responsible for Certification	Name	Patsy Duever	Dillon Consulting Limited 51 Breithaupt Street Kitchener, ON N2H 5G5
	Company	Dillon Consulting Limited	
	License #	TSRP0119	
	Email	pduever@dillon.ca	
	Telephone #	519-571-9833 x3106	
	Fax #	519-571-7424	

O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada - Oakville Assembly Complex

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for zinc (and its compounds), prepared by Oakville Assembly Complex, dated December 20, 2012.
Statement of Intent
Oakville Assembly Complex does not intend to implement any options to reduce the use of zinc at the Oakville Assembly Complex. 99% of the zinc used at the facility is in the sheet metal used to form the vehicle bodies. The sheet metal is used based on specifications developed in consideration of safety, quality and durability that are beyond the control of the facility.
Objective
While OAC has not identified any technically or economically feasible options for the reduction of zinc (and its compounds), the facility will continue to monitor industry standards for sheet metal composition.
Description of Substance and Use/Creation
For a description of how, when, where, and why zinc (and its compounds) is used/created, including quantifications for accounting and process flow diagrams see "2011 Toxic Substance Accounting for TRA and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated August 2011, located at the Environmental Offices, OAC.
Options to be Implemented
No options identified as zinc is a component of the sheet metal used to form vehicle bodies and the specifications for which are beyond the control of the facility.

Certifications (s. 19)			
Highest Ranking Employee			
As of December 20, 2012, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 2009 and Ontario Regulation 455/09 (General) made under that Act.			
<i>Zinc (and its compounds)</i>			
HRE:		Date:	12/20/12
Toxic Substance Reduction Planner			
As of December 20, 2012, I, Patsy Duever, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2009 that are set out in the plan dated December 20, 2012 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.			
<i>Zinc (and its compounds)</i>			
TSRP:		Date:	12/20/12