

2020

TCFD INDEX



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The Task Force on Climate-related Financial Disclosures (TCFD) has developed a voluntary, consistent, climate-related financial risk disclosure framework for companies to provide information to investors, lenders, insurers and other stakeholders. Ford is a proud supporter of TCFD.

Topic	Disclosure Focus Area	Disclosure	Response
Governance	Disclose the organization's governance around climate-related risks and opportunities.	a) Describe the board's oversight of climate-related risks and opportunities.	See our most current CDP Climate Change Response (C1.1) Sustainability Report 2020 > Governance, pages 14–15 Environmental, Social, and Governance Review Charter of the Sustainability and Innovation (S&I) Committee of the Board of Directors
		b) Describe management's role in assessing and managing climate-related risks and opportunities.	See our most current CDP Climate Change Response (C1.2) (C1.2a) (C2.2) (C2.2a) (C2.2b) Sustainability Report 2020 > Governance, pages 14–15
Strategy	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy and financial planning.	a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.	See our most current CDP Climate Change Response (C2) Sustainability Report 2020 > Our Issues-Specific Strategies, page 7 Annual Report 2019 , page 8, pages 12–13 and pages 18–19
		b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	See our most current CDP Climate Change Response (C2.3) (C2.3a) (C2.4) (C2.4a) (C2.5) (C2.6) (C3.1c)
		c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	See our most current CDP Climate Change Response (C3.1c) (C3.1d) (C3.1e) Climate Change Scenario Report , pages 5–19 Sustainability Report 2020 > Our Issues-Specific Strategies, page 7

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Risk Management	Disclose how the organization identifies, assesses and manages climate-related risks.	a) Describe the organization's processes for identifying and assessing climate-related risks.	See our most current CDP Climate Change Response (C2.2a) (C2.2b) (C2.2c) (C2.3) (C2.4) Annual Report 2019 , page 8, pages 12–13 and pages 18–19 Sustainability Report 2020 > Our Issues-Specific Strategies, page 7
		b) Describe the organization's processes for managing climate-related risks.	See our most current CDP Climate Change Response (C2.2d) (C2.3a) Sustainability Report 2020 > Prioritizing Key Issues, pages 8–9 Annual Report 2019 , page 18
		c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	See our most current CDP Climate Change Response (C1.2a) (C2.2) (C2.2b) (C2.3a) Climate Change Scenario Report > Ford's Climate Strategy, pages 3–4 Sustainability Report 2020 > Our Issues-Specific Strategies, page 7
Metrics and Targets	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities.	a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	Performance Data , pages 8–10 See our most current CDP Climate Change Response (C1.3) (C2.3a) (C5) (C6) (C7) (C8) (C9) (C11) See our most current CDP Water Response (W4.1) Climate Change Scenario Report Sustainability Report 2020 > Climate Change Strategy, pages 33–35
		b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	Performance Data , page 8 See our most current CDP Climate Change Response (C6.5) (C7) Sustainability Report 2020 > Energy and Emissions, pages 41–42
		c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	See our most current CDP Climate Change Response (C4) Sustainability Report 2020 > Our Goals and Progress, pages 10–12 Sustainability Report 2020 > Protecting Our Planet, pages 33–39, 41–42, 44–46
		Sales-weighted average fleet fuel economy, by region.	Performance Data , page 8 Sustainability Report 2020 > Alternative Fuels and Powertrains, pages 37–39 Sustainability Report 2020 > Improving Fuel Economy, pages 36–37

Topic	Disclosure Focus Area	Disclosure	Response
Metrics and Targets <i>continued</i>	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities. <i>continued</i>	Revenues/savings from investments in low-carbon alternatives (e.g., R&D, equipment, products or services).	See our most current CDP Climate Change Response (C4.3b) (C4.5a) (C2.4a)
		Vehicle sales (historical, current and projected) by category (e.g., gas vehicles, diesel vehicles, battery electric vehicles, plug-in hybrid electric vehicles, alternative-powered vehicles (LPG, CNG, fuel cells, compressed air).	Global Vehicle Sales 9,595 zero-emission vehicles (JMC brand (light bus/truck): 598+8,964 ¹ (Sub-B); Ford brand: 33) 61,223 hybrid vehicles 9,085 plug-in hybrid vehicles See our most current CDP Climate Change Response (C2.4a) (C4.5a) (C-TO9.3/C-TS9.3) Annual Report 2019 , page 5
		Expenditures (OpEx) for R&D for low-carbon transportation equipment or transportation services.	See our most current CDP Climate Change Response (C2.3a) (C2.4a) (C4.5a)
		Road vehicles – geographic breakdown of GHG emissions: emissions and/or emission intensity of products for key geographies against regulatory requirements/targets.	See our most current CDP Climate Change Response (C-TO7.8) (C-TO8.4) Performance Data , page 8 Sustainability Report 2020 > Alternative Fuels and Powertrains, pages 37–39
		Life cycle reporting of GHG emissions of Transportation products (air, ship, rail, truck, auto).	See our most current CDP Climate Change Response (C6.5) (C-TO7.8)
		Investments (CapEx) in low-carbon transportation equipment or transportation services.	See our most current CDP Climate Change Response (C2.3a) (C2.4a) (C4.3c) Sustainability Report 2020 > Our Goals and Progress, pages 10–12 Sustainability Report 2020 > Alternative Fuels and Powertrains, pages 37–39 Sustainability Report 2020 > Reducing Our Vehicle Footprint, pages 35–38 Sustainability Report 2020 > Scaling Up Electrification, pages 47–48 Sustainability Report 2020 > Mobility Solutions, pages 49–51 Press release: Ford is investing more than \$11.5 billion in electrified vehicles through 2022

1 Sub-B passenger vehicles JV China included this year.



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