UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

Ford has pledged to promote the United Nations 2030 Agenda for Sustainable Development, by highlighting our strategic alignment with the UN's Sustainable Development Goals (SDGs), and communicating how our products and operations contribute toward achieving them.

The 17 SDGs were accepted by all the member countries of the UN in September 2015, as part of a new sustainable development agenda intended to end poverty, protect the planet and ensure prosperity for all. The goals span economic, social and environmental challenges, and apply equally to developed, emerging and developing nations.

We continue to address those SDGs that most directly relate to our business and where we can add most value. As outlined in the index below, these include our ongoing efforts to reduce carbon and greenhouse gas (GHG) emissions; reduce water consumption; strengthen communities; and maintain high standards for human rights and working conditions.

However, such global challenges require effective, multi-stakeholder collaboration at a local, national and international level. So as we continue to implement our sustainability and reach to help meet these ambitions, we also call on all our stakeholders and partners to join us in our efforts.



Sustainable Development Goal: No poverty

End poverty in all its forms everywhere

Ford's material issues:

Socio-economic contribution and community engagement

Report links:

- > Ford in the Community
- > Community Projects
- > Employee Volunteering



Sustainable Development Goal: Zero hunger

End hunger, achieve food security and improved nutrition, and promote sustainable agriculture

Ford's material issues:

Socio-economic contribution and community engagement

Report links:

- > Ford in the Community
- > Community Projects
- > Employee Volunteering



Sustainable Development Goal: Good health and well-being

Ensure healthy lives and promote well-being for all at all ages

Ford's material issues:

- Employee wellness, health and safety
- Customer satisfaction, product quality and safety
- Socio-economic contribution and community engagement
- Air quality

Report links:

- > Product Quality and Customer Satisfaction
- > Good Decisions Behind the Wheel
- > Improving Vehicle Safety
- > Driver Assist Technologies
- > Occupant Protection
- > Post-Crash Response
- > Encouraging Safer Driving
- > Health and Safety
- > Community Projects
- > Policy Letters and Directives



Sustainable Development Goal: Quality education

Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

Ford's material issues:

- Socio-economic contribution and community engagement
- Human capital
- Supply chain management, assessment, capacity building and performance

Report links:

- > Employee Learning and Development
- > Community Projects
- > Partnering for the Planet With Suppliers
- > Environmental Impact of Our Suppliers
- > Employee Volunteering



Sustainable Development Goal: Gender equality

Achieve gender equality and empower all women and girls

Ford's material issues:

- · Human capital
- Supply chain management, assessment, capacity building and performance
- Human rights

Report links:

- > Human Rights and Working Conditions
- > Employee Diversity and Inclusion
- > Supplier Diversity
- > Policy Letters and Directives



Sustainable Development Goal: Clean water and sanitation

Ensure availability and sustainable management of water and sanitation for all

Ford's material issues:

Water use

Report links:

- > Water Use
- > Environmental Impact of Our Suppliers
- > Community Projects
- > Employee Volunteering



Sustainable Development Goal: Affordable and clean energy

Ensure access to affordable, reliable, sustainable and modern energy for all

Ford's material issues:

- Operations and logistics energy use and GHG emissions
- Climate change resilience strategy and energy future Report links:
- > Energy Use and Greenhouse Gas Emissions
- > Logistics Operations



Sustainable Development Goal: Decent work and economic growth

Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all

Ford's material issues:

- Human capital
- Supply chain management, assessment, capacity building and performance
- Financial health, intellectual property protection and brands perception

Report links:

- > Human Rights and Working Conditions
- > Supplier Training and Education
- > Auditing Our Suppliers
- > Conflict Minerals
- > Our People
- > Making Employees' Lives Better

- > Dealers
- > Partnering for the Planet With Suppliers
- > Environmental Impact of Our Suppliers
- > Policy Letters and Directives



Sustainable Development Goal: Industry, innovation and infrastructure

Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation

Ford's material issues:

- Mobility, product and service innovation
- Sustainable cities and infrastructure

Report links:

- > Mobility for a Better World
- > Global Mobility
- > Improving Fuel Economy
- > Delivering Our Electrification Plans
- > Alternative Fuels and Powertrains
- > Data Privacy and Security
- > Driver Assist Technologies



Sustainable Development Goal: Reduced inequalities

Reduce inequality within and among countries

Ford's material issues:

- Socio-economic contribution and community engagement
- Human rights

Report links:

- > Human Rights and Working Conditions
- > Employee Diversity and Inclusion
- > Supplier Diversity
- > Community Projects

Sustainable Development Goal: Sustainable cities and communities

Make cities and human settlements inclusive, safe, resilient and sustainable

Ford's material issues:

- Sustainable cities and infrastructure
- Mobility, product and service innovation

Report links:

- > Mobility for a Better World
- > Global Mobility
- > Delivering Our Electrification Plans
- > Alternative Fuels and Powertrains
- > Conflict Minerals
- > Community Projects
- > Employee Volunteering



Sustainable Development Goal: Responsible consumption and production

Ensure sustainable consumption and production patterns Ford's material issues:

- Environmental management, process innovation and biodiversity
- Mobility, product and service innovation
- Product carbon footprint and fuel economy
- Sustainable materials and waste management
- Water use

Report links:

- > Our Value Chain and Impacts
- > Operations
- > Water Use
- > Waste Reduction
- > Optimizing Packaging
- > Environmental Impact of Our Suppliers
- > Taking a Life Cycle Approach
- > Using Sustainable Materials
- > Recycled Materials
- > Renewable Materials
- > Reducing End-of-Life Impacts
- > Policy Letters and Directives



Sustainable Development Goal: Climate action

Take urgent action to combat climate change and its impacts

Ford's material issues:

- Climate change resilience strategy and energy future
- Environmental management, process innovation and biodiversity
- \bullet Product carbon footprint and fuel economy

Report links:

- > The Climate Change Challenge
- > Climate Change Strategy
- $\rightarrow \underline{\text{The Science Behind Our Climate Change Strategy}}$
- > Our Value Chain and Impacts
- > Reducing Vehicle Emissions
- > Taking a Life Cycle Approach
- > Improving Fuel Economy
- > Delivering Our Electrification Plans
- > Alternative Fuels and Powertrains
- > Addressing Non-CO₂ Emissions
- > Energy Use and Greenhouse Gas Emissions
- > Operations
- > Logistics Operations
- > Environmental Impact of Our Suppliers
- > Using Sustainable Materials
- > Policy Letters and Directives



Sustainable Development Goal: Life below water

Conserve and sustainably use the oceans, seas and marine resources for sustainable development



Sustainable Development Goal: Life on land

Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, halt and reverse land degradation and halt biodiversity loss

Ford's material issues:

 Environmental management, process innovation and biodiversity

Report links:

- > Our Operations
- > Community Projects
- > Employee Volunteering



Sustainable Development Goal: Peace, justice and strong institutions

Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

Ford's material issues:

- Ethical business practices
- Government regulation and policy
- Human rights
- Human capital
- Customer privacy, data protection and understanding consumer behavior

Report links:

- > Going Further, The Right Way
- > Ethics and Governance
- > Public Policy
- > Human Rights and Working Conditions
- > Conflict Minerals
- > Product Quality and Customer Satisfaction
- > Data Privacy and Security



Sustainable Development Goal: Partnerships for the goals

Strengthen the means of implementation and revitalize the global partnership for sustainable development

Ford's material issues:

- Supply chain management, assessment, capacity building and performance
- Socio-economic contribution and community engagement

Report links:

- > Mobility for a Better World
- > Global Mobility
- > Partnerships and Collaboration
- > Partnering for the Planet With Suppliers
- > Environmental Impact of Our Suppliers
- > Community Projects