

FORD 2018/19 TCFD INDEX

Through the Task Force on Climate-related Financial Disclosures (TCFD), which is voluntary, companies identify and disclose the potential financial impacts of climate-related risks and opportunities.

Topic	Disclosure Focus Area	Disclosure	Ford Motor Company Response
Governance	Disclose the organization's governance around climate-related risks and opportunities.	a) Describe the board's oversight of climate-related risks and opportunities.	 See our most current CDP Climate Change Response (C1.1) Sustainability Report 2019 > Governance pages 9-10 Corporate Governance Review 2019 Charter of the Sustainability and Innovation Committee of the Board of Directors
		b) Describe management's role in assessing and managing climate-related risks and opportunities.	 See our most current <u>CDP Climate Change Response</u> (C1.2) (C1.2a) (C2.2b) (C2.2a) (C2.2b) Sustainability Report 2019 > Governance pages 9-10
Strategy	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy and financial planning.	a) Describe the climate-related risks and opportunities the organization has identified over the short, medium and long term. b) Describe the impact of climate-related risks and opportunities on the organization's	 See our most current CDP Climate Change Response (C2 Risks and opportunities) Sustainability Report 2019 > Climate Change Strategy page 30 2018 Annual Report pages 14-19 See our most current CDP Climate Change Response (C2.3) (C2.3a) (C2.4) (C2.4a) (C2.5) (C2.6) (C3.1c)
		businesses, strategy and financial planning. c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	 See our most current CDP Climate Change Response (C3.1c) (C3.1d) (C3.1e) Climate Scenario Report > Ford and Climate Scenario Planning pages 11–17 Climate Scenario Report > Business Strategy for a Changing World pages 18–20
Risk Management	Disclose how the organization identifies, assesses and manages climate-related risks.	a) Describe the organization's processes for identifying and assessing climate-related risks.	 See our most current CDP Climate Change Response (C2.2a) (C2.2b) (C2.2c) (C2.3) (C2.4) ≥ 2018 Annual Report pages 8-12, 17, 18, 90
		b) Describe the organization's processes for managing climate-related risks.	 See our most current <u>CDP Climate Change Response</u> (C2.2d) (C2.3a) Sustainability Report 2019 > Prioritizing Key Issues pages 4-5
		c) Describe how processes for identifying, assessing and managing climate-related risks are integrated into the organization's overall risk management.	 See our most current CDP Climate Change Response (C1.2a) (C2.2b) (C2.2b) (C2.3a) Climate Scenario Report > Ford Climate Change Strategy pages 4-5 Sustainability Report 2019 > Climate Change Strategy page 30

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Metrics and Targets	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities.	a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	 Performance Data > pages 6-9 See our most current CDP Climate Change Response (C1.3) (C2.3a) (C5) (C6) (C7) (C8) (C9) (C11) See our most current CDP Water Response GRI Index 2019
		b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	 ▶ Performance Data > pages 7-8 ▶ See our most current CDP Climate Change Response (C5) (C6) (C7)
		c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	 See our most current CDP Climate Change Response (C4) Sustainability Report 2019 > Our Goals and Progress pages 5-7
		Sales-weighted average fleet fuel economy, by region	 Performance Data > page 7 Sustainability Report 2019 > Vehicle Emissions page 31 Sustainability Report 2019 > Improving Fuel Economy pages 33-34
		Revenues/savings from investments in low-carbon alternatives (e.g., R&D, equipment, products or services)	See our most current <u>CDP Climate Change Response</u> (C4.3b)
		Vehicle sales (historical, current and projected) by category (e.g., gas vehicles, diesel vehicles, battery electric vehicles, plug-in hybrid electric vehicles, alternative-powered vehicles (LPG, CNG, fuel cells, compressed air)	4,295 zero-emission vehicles (JMC brand (light bus/truck): 3,544; Ford brand: 751) 66,202 hybrid vehicles 9,819 plug-in hybrid vehicles 2018 Annual Report (pages 5–6, pages FS–16)
		Expenditures (OpEx) for R&D for low-carbon transportation equipment or transportation services	See our most current <u>CDP Climate Change Response</u> (C2.3a) (C2.4a)
		Road vehicles – geographic breakdown of GHG emissions: emissions and/or emission intensity of products for key geographies against regulatory requirements/targets	See our most current <u>CDP Climate Change Response</u> (C-TO7.8) (C-TO8.4) Performance Data > page 7
		Life cycle reporting of GHG emissions of Transportation products (air, ship, rail, truck, auto)	See our most current <u>CDP Climate Change Response</u> (C6.5) (C-TO7.8)
		Investments (CapEx) in low-carbon transportation equipment or transportation services	 See our most current CDP Climate Change Response (C2.3a) (C2.4a) (C4.3c) Sustainability Report 2019 > Mobility Solutions > From A to B With Ease page 48 Press release > "Let's Go for a Spin: Ford Buys Scooter Company"



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